

Morocco Development Project 200494:
“Capacity Development and Support for the National School Feeding Programme”
Budget Revision No.:03

BUDGET REVISION FOR THE APPROVAL OF REGIONAL DIRECTOR

	<u>Initials</u>	<u>In Date</u>	<u>Out Date</u>	<u>Reason For Delay</u>
<u>ORIGINATOR</u>				
Country Office or Regional Bureau on behalf of Country Office
<u>CLEARANCE</u>				
Ms. Piyamon Arayaprayoon Project Budget & Programming Officer, RMBP
Mr. Ally-Raza Qureshi Chief, RMBP
Mr. Adrian van der Knaap Chief, OSLT
<u>APPROVAL</u>				
<input type="checkbox"/> Mr. Mohamed Diab Regional Director

Start date: 1 December 2012	End date: 31 December 2014	Extension period: 12 months	
New end date: 31 December 2015			
<u>Cost (United States dollars)</u>			
	Current Budget	Increase (Decrease)	Revised Budget
Food and Related Costs	US\$ -	US\$ -	US\$ -
Cash and Vouchers and Related Costs	US\$ -	US\$ -	US\$ -
Capacity Development & Augmentation	US\$ 734,866	US\$ 395,380	US\$ 1,130,245
DSC	US\$ 667,004	US\$ (395,380)	US\$ 271,328
ISC	US\$ 98,131	US\$ -	US\$ 98,131
Total cost to WFP	US\$ 1,500,000	US\$ -	US\$ 1,500,000

CHANGES TO:

Food Tool <input type="checkbox"/> MT <input type="checkbox"/> Commodity Value <input type="checkbox"/> External Transport <input type="checkbox"/> LTSH <input type="checkbox"/> ODOC	C&V Tool <input type="checkbox"/> C&V Transfers <input type="checkbox"/> C&V Related Costs	<input checked="" type="checkbox"/> CD&A <input checked="" type="checkbox"/> DSC <input checked="" type="checkbox"/> Project duration <input type="checkbox"/> Other	Project Rates <input type="checkbox"/> LTSH (\$/MT) <input type="checkbox"/> ODOC (\$/MT) <input type="checkbox"/> C&V Related (%) <input type="checkbox"/> DSC (%)
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DISTRIBUTION:

DED & COO	Director, OSZ	Regional Director
Director, OME	Chief, OSZP	RB Programme Advisor
Director, PGG	Chief, OSZA	RB Programme Assistant
Chief, OSLT	Chief, OSZI	RB Chrono
Chief, RMBP	Programme Officer, RMBP	OM Registry
Country Director	Programming Assistant, RMBP	Liaison Officer, OM Cairo

NATURE OF THE EXTENSION-IN-TIME

- 1. This Budget Revision will extend Development Project 200494: "Capacity Development and support for the National School Feeding Programme" for 12 months until 31 December 2015. There are no food distributions or direct beneficiaries associated with this project as it is solely designed to provide technical support to the Government of the Kingdom of Morocco.*

JUSTIFICATION FOR THE REVISION

Summary of existing project activities

- 2. The Morocco School Feeding Development Project supports the Government in reviewing its existing National School Feeding programme (NSFP) to improve its quality and sustainability in line with the international school feeding quality standards.*
- 3. The aim is to strengthen the operational aspects of the national programme to improve performance, cost effectiveness and management. The Government priorities are: a) Institutional capacity with a focus on human resources capacity; b) Supply chain with a particular attention to the tendering process as part of the decentralisation process; and c) Nutritional compositions of the menus and food safety in school feeding.*
- 4. In September 2014, a Moroccan delegation including senior representatives of the Ministry of Education took part in a study visit to the Russian Federation to share best practices in school feeding programmes. The delegation was pleased to share the Moroccan experience with their counterparts, to examine Russian best practices in food security and to gain sound knowledge on implementing a sustainable and effective school feeding programme linked to national social protection policies.*
- 5. The assessment of the Government's on-going school feeding programme began in 2014 with experts from the Social and Industrial Food Services Institute (SIFI), a Russian non-governmental organization (NGO) partner, conducting a preliminary study, which revealed potential areas for improving institutional coordination mechanisms, monitoring and evaluation, supply chain management and the nutritional composition of the menus. The Systems Approach to Better Education Results (SABER) school feeding assessment will take place in December 2014, through a workshop including all relevant school feeding stakeholder, where the national capacity index will be established.*
- 6. Terms of Reference have been outlined for a comprehensive, in-depth evaluation of the Moroccan NSFP in collaboration with SIFI and local partners. Furthermore, the Government of the Kingdom of Morocco has requested for WFP and its partners to conduct a Cost Analysis with the aim of establishing the real cost of school meals in Morocco, which is scheduled to take place in January 2015.*

Purpose of extension and budget increase

- 7. This Development Project provides technical support and capacity strengthening to the Government of the Kingdom of Morocco and is fully funded by the Russian Federation. The strong commitment to the project by the Moroccan Government has resulted in substantial national ownership.**
- 8. There have been some delays in the implementation of the project activities due to delays in setting up the National School Feeding Steering Committee and an extensive national expert identification process to perform the comprehensive assessment study, co-chaired by the Government of Morocco and WFP. Towards the end of 2014, with renewed and high level involvement, the Government of Morocco has shown an increased interest in advancing the tasks and goals as per the original plan of the project, as well as in reviewing the work plan outlining the way forward.**
- 9. Due to the above mentioned delays in the operation, part of the planned activities and costs will be transferred from 2014 to 2015. Taking into account the Government of Morocco's willingness to deepen WFP capacity building efforts, a revisited work plan will be aligned to reflect new priorities and direction for technical cooperation. The budget increase for Capacity Development and Augmentation (CD&A), which is coupled with a corresponding reduction in Direct Support Costs (DSC), allows for the continuation and enhancement of CD&A activities, and also reflects savings on DSC due to the reduced staffing structure, with most DSC related activities carried out remotely from Tunisia.**
- 10. In agreement with the Government, this technical support development project will also undertake the following capacity augmentation activities during the extension period:**
 - a. Development of a comprehensive assessment of the national programme. The assessment will include: (i) an analysis of the national school feeding programme's legal framework; (ii) an examination of existing institutional management capacities, including assigned human resources, and capacities for coordination in the context of decentralisation and strengthening of community participation; (iii) a study focusing on execution mechanisms and on the application of established procedures for activities such as targeting and monitoring; (iv) an examination of the supply chain to identify bottlenecks and improve cost effectiveness; (v) an examination of the program's qualitative objectives and implementation, and the formulation of recommendations, taking account national strategies and priorities on child health and nutrition; and (vi) support for developing guidelines on menu preparation, and support to bolster nutrition education.**
 - b. Organisation of stakeholders' workshops to discuss the results of the review and the action plan.**
 - c. Development of a National School Feeding Strategy Action Plan to enhance the institutional stability and uniformity of the programme.**
 - d. Organisation of study tours and sharing of experiences.**
 - e. A Cost Analysis of the National School Feeding Program.**
 - f. An evaluation of potential pilot projects to be implemented in order to optimize the current school feeding model.**

FOOD REQUIREMENTS

11. There are no beneficiaries or food requirements associated with this project.