

**Cape Verde Development Project 200283
B/R No. 4**

7 January 2015

BUDGET REVISION FOR THE APPROVAL OF REGIONAL DIRECTOR

<u>ORIGINATOR</u>	<u>Initials</u>	<u>In Date</u>	<u>Out Date</u>	<u>Reason For Delay</u>
Regional Bureau on behalf of Country Office
 <u>CLEARANCE</u>				
Programme Adviser, RB
Logistic Officer, RB (change in LTSH and/or External Transport)
Resource Management Analyst, RB
 <u>APPROVAL</u>				
<input checked="" type="checkbox"/> Regional Director

PROJECT: Cape Verde Development Project 200283 BR4

Start date: July 2011 **End date:** December 2014 **Extension period:** 6 months **New end date:** June 2015

Cost (United States dollars)

	Current Budget	Increase (Decrease)	Revised Budget
Food and Related Costs	0	0	0
Cash and Vouchers and Related Costs	0	0	0
Capacity Development & Augmentation	470 000	0	470 000
DSC	1 378 380	0	1 378 380
ISC	129 387	0	129 387
Total cost to WFP	1 977 767	0	1 977 767

CHANGES TO:

<p>Food Tool</p> <p><input type="checkbox"/> MT</p> <p><input type="checkbox"/> Commodity Value</p> <p><input type="checkbox"/> External Transport</p> <p><input type="checkbox"/> LTSH</p> <p><input type="checkbox"/> ODOC</p>	<p>C&V Tool</p> <p><input type="checkbox"/> C&V Transfers</p> <p><input type="checkbox"/> C&V Related Costs</p>	<p><input type="checkbox"/> CD&A</p> <p><input type="checkbox"/> DSC</p> <p><input checked="" type="checkbox"/> Project duration</p> <p><input type="checkbox"/> Other</p>	<p>Project Rates</p> <p><input type="checkbox"/> LTSH (\$/MT)</p> <p><input type="checkbox"/> ODOC (\$/MT)</p> <p><input type="checkbox"/> C&V Related (%)</p> <p><input type="checkbox"/> DSC (%)</p>
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DISTRIBUTION:

DED & COO	Director, OSZ	Regional Director
Director, OME	Chief, OSZP	RB Programme Advisor
Director, PGG	Chief, OSZA	RB Resource Management Analyst
Chief, OSLT	Chief, OSZI	RB Logistic Officer
Chief, RMBP	OM Registry	RB Chrono
Chief, OMO	Liaison Officer, RBD	Country Director

NATURE OF THE REVISION

1. This budget revision proposes a six-month extension-in-time to Development Project 200283 (DEV) through 30 June 2015, at no additional operational costs.

JUSTIFICATION FOR THE REVISION

Summary of existing project activities

2. Though WFP operations in Cape Verde ended in 2010, the DEV continues to provide technical assistance to the Government in support of a nationally-owned school feeding programme, the first in West Africa.
3. The Government is concerned about the sustainability of the national school feeding programme, due to a lack of adequate capacity, and has requested the United Nations Joint Office in Praia to provide technical support in specific areas to consolidate and strengthen the gains already made towards the transition to a school feeding and nutrition programme.
4. Through the 'One UN' Joint Office, WFP has been asked to continue to provide capacity development to Cape Verde. To this end, a United Nations Joint Programme (UNJP) was jointly designed with the Government and approved in February 2011. The four-year programme (February 2011- January 2015) brought together WFP, FAO, WHO and UNICEF to support the transitional process towards the government-managed national school feeding and nutrition programme.
5. WFP's key role within UNJP is to support the Government by providing technical advice to ensure pre- and primary school children's access to a balanced food basket through an efficient and cost-effective school feeding programme (UNJP Objective 1). WFP collaborates with FAO to identify and promote opportunities to diversify school meals through the inclusion of local produce, in turn generating economic opportunities for local producers (UNJP Objective 2).
6. The DEV began in July 2011 and aimed to provide necessary support for these UNJP objectives as well as to share the experience of Cape Verde's transition to a nationally owned and managed programme with other countries in the region.
7. WFP is no longer a resident agency but continues to provide technical assistance through the Regional Bureau in Dakar and an International Programme Officer posted in Cape Verde since the end April 2012. The Programme Officer is integrated into the UNJP office, on the premises of the Cape Verdean Foundation for Education and Social Action (FICASE).
8. Initial WFP technical assistance under the UNJP focused on advocating and strengthening collaboration among ministries (Education, Rural Development and Health) to build stronger integration of the different components of the multi-sectorial UNJP programme. Integration of the components and activities was essential to support the inclusion of the health component in the National School Feeding Policy and for the diversification of meals within on-going school feeding activities.
9. During the last two and half years, support was provided to improve implementation of the on-going school feeding programme. Key technical support was provided to studies and national

strategies. Under the umbrella of the UNJP, the new “School Feeding and Health Law” has been drafted, looking at its legal sustainability and integration in the national policy framework. An analysis was conducted on how to improve cost-efficiency of the programme, while working with counterparts on the design of local procurement activities. In addition, the National Strategy for School Feeding was revised to incorporate the health component. Furthermore, IT hardware was provided to the logistic unit of FICASE to improve its data collection on the ten islands of the country.

10. WFP also promoted south - south cooperation. Cape Verdean government officials had the opportunity to learn from the experience of the Chilean school feeding programme as a study visit was organized in 2014, which resulted in a letter of intention to collaborate on issues of common interest to improve school feeding in Cape Verde. WFP also facilitated FICASE’s participation in international fora on school feeding and child nutrition (for instance, the Global Child Nutrition Forum in 2014) to share the Cape Verdean experience in building a national and sustainable programme and to serve as a positive model for the region and in particular for countries in the Community of Portuguese Language Countries (CPLP).
11. The independent mid-term evaluation mission carried out between December 2013 and January 2014 recommended to extend the UNJP for another year to implement all the planned activities, consolidate capacity development support for FICASE to become a sustainable and efficient school feeding partner, and perform additional joint advocacy to ensure that legislative and institutional frameworks are in place for a fully nationally owned school feeding programme. The Government counterpart FICASE and UNJP partner agencies also requested WFP extend its presence and participation in the project until December 2015, the same duration as other partners in UNJP, to honour their joint commitments and reach the objective of a sustainable national programme. WFP’s continuation is essential to consolidate and complete its planned technical support to ensure a secure and complete hand-over of the school feeding programme to national partners in Cape Verde.
12. The extension through December 2014 did not provide sufficient time to implement the full range of planned activities and consolidate such processes as school feeding and health programme management models relying on private sector actors and municipalities, the design of a logistic system for local procurement, and support for a proposal of the new resource mobilisation model and its implementation.
13. The project brings on board many stakeholders (ME, MS, MRD, FICASE, UNICEF, FAO, WHO, WFP) to validate processes and outputs. All decisions regarding the project are a product of consensus, which is reassuring in moving forward; however, reaching consensus sometimes takes time and some of the decisions were slow to be made, which caused some delays in project outputs.

Conclusion and recommendation of the re-assessment

14. The Government counterpart FICASE and UNJP partner agencies (including FAO as coordinator of the joint project) have requested WFP extend its participation by one year. This document proposes an extension by six months, until the end of June 2015, which is estimated as a realistic timeframe for WFP to implement the remaining tasks that are also expected to consume most of the currently available funds.
15. WFP is the agency with extensive experience in the school feeding domain, and as such will be instrumental to ensure that capacity development activities are properly integrated and optimized in the national school feeding and health programme.

16. The Operation was well funded and balance exists to carry out the remaining tasks. No additional funds will be required to complete the tasks set out for 2015, which include joint advocacy, support to the production of logistic manuals, further guidance regarding local food procurement, as well as the evaluation of the WFP component of the UNJP.

Purpose of change in project duration

17. The purpose of the extension is to ensure continued support and capacity development towards a comprehensive and established national school nutrition programme.
18. The extension will not change the strategic focus, implementation modality or expected outcomes of the WFP project, which remains valid in its entirety and for which the main reference remains the UNJP document as approved in January 2011. A reviewed 2015 annual work plan takes in account the delays registered in previous years and plans for the use of the budget balance. Specifically, WFP will support the transition from a school feeding programme to a national school nutrition programme, and the integration of new models of school feeding management including private and municipal approaches. WFP will also support FICASE in defining a fundraising strategy towards a sustainable and nationally managed programme, as well as finalising the setup of a more sustainable logistic system integrating elements of local purchase.
19. The extension could also allow the WFP Regional Bureau to carry out an evaluation of this project which will inform the UNJP team in Cape Verde as per possible follow up actions for 2015.
20. This project has no food or cash distribution requirements. Rather, the project supports the transfer of knowledge and increased capacity of the national institutions. WFP project modalities remain as approved in January 2011.