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The World Food Programme's 2009 Annual Report uses data, photos and stories from the prior year to chronicle WFP's operations during calendar year 2008.

Children in a flooded, rural area near Myanmar's capital, Yangon

Cover: A WFP beneficiary of a school feeding programme in Sheder Primary School in Eastern Ethiopia, near the Somali border

Preface by the Executive Director

2008 was one of the most challenging — yet most rewarding — in WFP's history. Faced with the triple threat of the food, fuel and financial crises, this extraordinary organization showed once again that nothing gets between WFP and a hungry child. And, with the new Strategic Plan (2008-2011), we were able to design smarter and more targeted responses than ever before.

In addition to the ongoing complex emergencies we handled in countries such as Afghanistan, Somalia and Sudan (Darfur), we witnessed shocks from the financial and commodities markets, extreme climate events and political turmoil, which had a severe impact on the poorest and most vulnerable people. All these factors, combined with diminished purchasing power, reduced remittances and tightened access to credit, resulted in an additional 115 million people added to the ranks of the hungry over the past two years.

But not only did we keep the cup full for many millions dependent on food assistance, we succeeded in scaling up for the global emergency of vulnerable populations hit by soaring food and fuel prices. Thanks to the generosity of our donors, to the innovative work of nations and to our dedicated global staff — both on the front lines of hunger and in headquarters working around the clock to find solutions for a historic hunger emergency — WFP helped prevent a worldwide crisis from turning into a full-scale human tragedy. With food riots erupting in more than 30 nations in the first half of 2008, WFP's assistance helped bring stability to a volatile environment.

Drawing on global best practices, last year we deployed innovative, targeted food safety-net programmes in our Strategic Plan toolbox, like mother-and-child health and nutrition initiatives; targeted cash transfers and food vouchers; local food purchase; and school feeding. In Haiti, for example, where soaring food prices unleashed a nutrition crisis, school feeding



was extended over the summer holiday to as many as 200,000 children and "take-home rations" were supplied to the families of 1.1 million children. WFP launched targeted cash and voucher programmes for populations who are unable to afford food, with the first such programme in Africa launched in February 2009 in Burkina Faso. In response to high food prices, safety net programmes were deployed in Djibouti, Ghana, Guinea, Liberia, Mauritania, Mozambique, Pakistan, Senegal, Tajikistan and Yemen.

Throughout the crisis, WFP moved to help break the cycle of hunger at its root by spending \$1.1 billion purchasing food in developing countries, nearly double the spending of the previous year. Our Purchase for Progress (P4P) initiative, designed to ensure WFP procurement benefits small-scale farmers, is rolling out in 21 countries through the generous advocacy and support of the Bill & Melinda Gates Foundation and the Howard G. Buffett Foundation and donors such as Belgium, Canada and the Kingdom of Saudi Arabia.

Clearly, we were able to deploy a new and more robust toolbox of hunger solutions, informed by the root causes of hunger and shaped by the market conditions on the ground and needs of the population. The Strategic Plan (2008–2011) approved by the Executive Board in June 2008 lays the groundwork for this sustained effort. The aim of the Strategic Plan is to support nations in meeting emergency needs and in identifying longer-term solutions to the hunger challenge. We were able to draw on the five Strategic Objectives of the Plan, framed around WFP's mission and mandate, to reposition WFP from a food aid agency to a food assistance agency.

WFP's operational innovations were matched by internal reforms such as the appointment of a full-time Ethics Officer, the first in any United Nations agency, and the creation of an office of accountability and results-based management. Preparation to launch the International Public Sector Accounting Standards and the upcoming introduction of WINGS II continue to place WFP in the vanguard of UN best practices and reforms.

Despite an unprecedented funding gap in early 2008 due to increased global hunger demands in the face of rising fuel and food costs, more than 85 percent of identified needs was met. Thanks to generous and timely contributions from our donors, total contributions in 2008 reached \$5.1 billion, which enabled WFP to assist more than 102 million beneficiaries in 78 countries. The UN Secretary General launched the High Level Task Force on the food crisis, helping ensure a global, coherent response.

Vulnerability analysis and mapping (VAM), one of WFP's core strengths, maximized the impact of the international response to the food crisis and to natural disasters by identifying emerging vulnerable populations in addition to existing food-insecure regions. The number of VAM assessments increased by 80 percent.

WFP continued to lead the global Logistics Cluster both operationally and strategically. We saw nine WFP-led logistics cluster operations in 2008; in the largest, the response to Cyclone Nargis in Myanmar, a humanitarian air bridge from Bangkok to Yangon delivered 5,000 metric tons of relief goods to flood-affected victims. Globally, the WFP-managed United Nations Humanitarian Air Service transported 361,000 humanitarian aid workers into conflict and disaster zones. WFP is grateful to nations supplying naval escorts to ensure that life-saving food assistance is delivered through dangerous waters off the coast of Somalia, reaching 2.8 million beneficiaries.

The foundation of WFP is our dedicated workforce of almost 12,000 people stationed around the world. WFP holds security paramount but we are nonetheless hit by increasing dangers and tragedy. Four WFP staff members were killed in 2008. Thirteen WFP-contracted staff and two staff of our implementing partners also died while providing services for WFP. Clearly, there are escalating risks involved for those who work to ensure that life-saving assistance reaches the world's most vulnerable — and we are making it our highest priority to minimize those risks.

We began 2009 with even greater challenges, but with the confidence that ending hunger is possible. We will continue to adapt and transform the way we work to meet the immediate needs of the hungry today — as efficiently and effectively as possible — and to be a leader in crafting with governments and partners coherent, long-term hunger solutions for tomorrow.

Josette Sheeran

autte Sheeran

Executive Director

2008, WFP faced a particularly difficult set of challenges, provoked by dramatically rising food and fuel prices and aggravated by widespread turmoil in international financial systems. Steady progress towards reducing global hunger not only ground to a halt but began to slide in the opposite direction. The number of undernourished people in the world increased in 2008 to 963 million, a leap of 115 million over the past two years.

To meet the immediate challenge, WFP launched the new Emergency Market Mitigation Account in March with a special appeal for \$755 million to cover the additional costs generated by higher commodity and fuel prices.

2008

Donors responded promptly and generously. New contributions surpassed the original target by May and eventually totalled \$1.032 billion, including a \$500 million contribution from Saudi Arabia. By year's end, donors had contributed more than \$5 billion, a record sum that enabled WFP to deliver an unprecedented amount of food — almost four million metric tons — to more than 102 million people in 78 countries.

While tackling the short-term challenge, WFP continued searching for longer term solutions. One historic shift in WFP's overall approach was repositioning the organization from a *food aid* to a *food assistance* agency. A new Strategic Plan for 2008-2011 was launched in June that deepened and broadened our analysis of the root causes of hunger and introduced a variety of tools to address those causes.





Under the new Strategic Plan, we continue to develop innovative ways to deliver needed food assistance — cash and voucher programmes, new nutritious food products to prevent and treat malnutrition, P4P to open new markets for small-scale farmers and encourage them to increase production.

For example, the first cash and voucher programme in Africa was designed for Burkina Faso. By the end of the year, WFP had cash or voucher transfer activities in 24 countries. The first P4P proposal was approved for Mozambique, and then quickly expanded to a total of 21 countries in 2008. New guidelines were prepared to strengthen WFP's assessment procedures in urban and peri-urban areas.

WFP's core business remained emergencies, particularly those involving extreme weather events and natural disasters related to climate change. WFP launched 22 separate relief operations for victims of droughts, floods, earthquakes and various types of windstorms — cyclones, hurricanes and typhoons.



Few were as complex as the emergency response mounted after Cyclone Nargis struck Myanmar in May. WFP provided \$154 million of relief assistance for some 1.2 million cyclone victims. The effort involved deploying flotillas of river craft and a fleet of

2008 in Review



helicopters and fixed wing aircraft. Some 230 cargo flights carrying relief goods used a humanitarian air bridge that was established between Bangkok and Yangon.

Elsewhere, WFP provided assistance to nearly 15 million hungry people in five countries in the Horn of Africa — close to 12 million in Ethiopia alone — after the region was ravaged by a lethal combination of prolonged drought and dramatic increases in the price of food and fuel. More than 800,000 people were reached in Haiti after three hurricanes and a tropical storm swept across the island nation in August and September. Some 20,000 people were assisted in eastern Yemen when tropical storms deluged the country in October, provoking flash floods 18 metres deep that washed away thousands of homes.

Man-made disasters demanded WFP's attention as well. We assisted close to 200,000 refugees fleeing renewed fighting in the eastern regions of the Democratic Republic of the Congo. Nearly 250,000

Georgians required WFP assistance as a result of the brief conflict that engulfed their region of the Caucasus in August. In Zimbabwe, WFP had provided help to around four million people as 2008 drew to a close. And the ongoing conflict in Sudan required WFP's sustained assistance for six million people.

Private sector partnerships were strengthened and are expected to increase in importance. By 2017, WFP envisions \$200 million coming from the private sector through expanded partnerships and intensified fundraising efforts.

In 2008, WFP used private sector partners as "force multipliers" to increase the effectiveness of WFP Emergency Operations without adding administrative burdens. Main partners included Caterpillar, Citigroup, Google, Pepsi and TNT. In addition, Emergency Operations in China, Haiti, India, Mozambique and Myanmar were supported by the logistics emergency team(s), composed of Agility, TNT and UPS.



Unfortunately, 2008 was also marked by a rise in the deliberate targeting of humanitarian and UN staff. Four WFP staff were killed and 17 injured as a result of malicious acts. Our contractors and partners also paid a high price: seven drivers of WFP-contracted trucks were shot and killed in banditry attacks in Sudan, five were killed in similar attacks in Somalia and one in the Philippines. Attacks on WFP-contracted trucks were also registered in Afghanistan, the Democratic Republic of the Congo, Mindanao (Philippines) and Pakistan.

To meet the rising threat, WFP strengthened its security for both staff and operations around the world. At UN headquarters in New York, the High-Level Committee on Management, chaired by WFP Executive Director Josette Sheeran, ramped up



plans to review and, where necessary, reinforce safety and security measures. At WFP headquarters in Rome and at the agency's field offices around the world, programmes were implemented to ensure that all facilities and operations remained compliant with the UN's Minimum Operating Security Standards. Sessions to raise staff awareness about potential threats were expanded, including country-specific training on local dangers, such as hostage mitigation, sniper avoidance and evasive driving to escape car hijackings.

In high-risk countries, staff participated in Secure and Safe Capacity in Field Environments training. Discussions also began about expanding the weeklong Security Awareness Induction Training (required for UN staff in Iraq) to other countries.

In the pirate-infested waters off the Somali coast, naval escorts provided by a number of governments proved an effective deterrent, and helped ensure that vital WFP supplies could be delivered to those in need.

WFP by Numbers

2007 2008 KEY FIGURES

MILLENNIUM DEVELOPMENT GOAL 1 Eradicate Extreme Poverty and Hunger

		BENEFICIARIES			
86.1	102.1	million hungry people in 78 countries (80 countries in 2007)			
23.8	17.6	million in development projects and county prog	grammes (DEVs/CPs)		
15.3	25.0	million in emergency operations (EMOPs)			
(8.1	9.3)	- million in conflict situations			
(7.2	15.7)	- million in natural disasters			
47.0	59.4	million in protracted relief and recovery operation	ns (PRROs)		
71.0	83.9	million women and children			
1.9	1.9	million refugees		ACTIVE PROJECTS IN 2008	
8.8	9.5	million internally displaced people (IDPs)			
0.8	0.9	million returnees	CPs	31	
			DEVs	22	
		QUANTITY OF FOOD AID	EMOPs PRROs	48 69	
3.3	3.9	million mt of food distributed	SOs	44	
2.1	2.8	million mt of food procured by WFP	TOTAL	214	
6	3	PROJECTS APPROVED IN 2008¹ CPs valued at \$155 million			
10	3	DEVs valued at \$29 million			
32	32	EMOPs/Immediate Response Account (IRA) value	d at \$2 133 million		
31	15	PRROs valued at \$1,625 million			
14	23	special operations (SOs) valued at \$261 million			
		REVENUE AND EXPENSES (\$ billion)			
2.705	5.042	in contributions received			
N.A	5.115	in revenue			
2.753	3.536	in direct expenses			
N.A	3.725	in total expenses			
		DEVELOPING COUNTRIES AND WFP ASSISTA	NCE		
88.5	87.7	percent of allocated development multilateral resources meeting country concentration criteria			
74.0	66.0	percent of allocated development resources reached LDCs			
79.4	75.6	percent of food procured, by tonnage, in develop	ping countries		

2007	2008	KEY FIGURES			
MDG 2	Achieve Universal Primary Education				
19.3 46.6	20.5 49.3	million schoolchildren received school meals/take-home rations ² percent were girls			
6.0	8.7	percent annual rate of change in absolute enrolment for children in schools with WFP school feeding programmes			
93.0	93.0	percent of school days children attended in the year with school feeding programmes			
MDG 3	IDG 3 Promote Gender Equality and Empower Women				
52.2 240 000 5.1 4.2	51.9 266 126 6.7 5.1	percent of beneficiaries were women or girls women were in leadership positions on food management committees million women received household food rations at distribution points in general food distributions million household food entitlements were issued in women's names for general food distributions			
MDG 4	Reduce Child Mortality				
53.6 5.7	62.2 6.3	million children were assisted in WFP operations million malnourished children received special nutritional support			
MDG 5	Improve Maternal Health				
2.0	2.8	million vulnerable women received additional nutritional support			
MDG 6	Combat HIV and AIDS, Malaria and Other Diseases				
20 1.8 50	19 2.4 47	of the 25 highest HIV and AIDS prevalence countries received WFP assistance million people affected by HIV and AIDS received WFP food assistance countries received assistance for TB and HIV and AIDS prevention activities			
MDG 7	Ensure Environmental Sustainability				
17.1	21.3	million people received WFP food as an incentive to build assets, attend training, build resilience to shocks and preserve livelihoods			
MDG 8 Develop a Global Partnership For Development					
15	15	stand-by partners			
12	10	FAO/WFP crop and food supply assessments (CFSAs) conducted			
8	14	UNHCR/WFP joint assessment missions conducted			
84	150	corporate and private entities donating cash and in-kind gifts, worth \$194 million in 2008			
2 815	2 838	NGOs worked with WFP ² In addition, 1.98 million schoolchildren benefitting from WFP-managed trusts funds in El Salvador (888,000) and Honduras (1.1 million).			



CYCLONE NARGIS BATTERS MYANMAR

More than 130,000 people perished when Cyclone Nargis swept out of the Indian Ocean to strike Myanmar on 2 and 3 May. The storm, generating 200 km-per-hour winds and a huge tidal surge, washed away hundreds of villages and inundated arable farmland with salt-laden seawater.

In addition to the deaths, another 2.4 million people were severely affected as the cyclone shattered local infrastructure and destroyed food stores, seeds and livestock. Overnight, the livelihoods of close to one million people vanished. Most were left destitute, unable to meet even their most basic food requirements.

The Ayeyarwady Delta, Myanmar's rice bowl and a rich fishing ground, bore the brunt of the storm. Crop losses in the Delta, combined with the destruction of fishing gear and boats, farm tools and machinery, crippled almost all income-generating opportunities in the region. Conditions for the area's poor, dependent on wage labour for survival, deteriorated even further.

Only days after the disaster, WFP mounted a multipronged response, launching two Emergency Operations (EMOPs) and a separate Special Operation (SO) to provide life-saving food and nutrition assistance. A 30-day EMOP valued at \$500,000 was mobilized on 6 May, followed six days later by a longer term \$115 million EMOP and a \$39 million SO.

The two EMOPs combined to deliver more than 63,000 metric tons of assistance to some 1.2 million hungry people, largely meeting the dual short-term objectives of saving and sustaining the lives of the cyclone's victims while undertaking longer term recovery and rehabilitation activities to restore livelihoods and local infrastructure.

Under the SO, WFP moved to ensure an uninterrupted supply chain of relief supplies to affected areas by setting up common logistics and telecommunications services. Activities included establishing an air hub in Bangkok; providing an airbridge between Bangkok and Yangon: marshalling air, land and water transport within the Ayeyarwady Delta; managing five logistics hubs with storage facilities; and providing interagency telecommunications infrastructure and services.

More than 230 air cargo flights carried 5,000 tons of relief materials into Yangon via the airbridge from Bangkok, while 10,400 tons of supplies were delivered deep into the Delta by road and waterway. Some 30,000 square metres of storage space was created.

In the early stages of the relief operation, WFP deployed 10 helicopters to ferry goods and passengers to areas badly hit by the storm. As land and water



Saving Lives

transport improved during the emergency, the helicopter fleet was gradually reduced. The service proved invaluable — flying almost 1,900 hours while carrying 22,000 passengers and more than 1,000 tons of light cargo for 41 UN and government agencies, as well as local and international NGOs.

That WFP was able to mount such a quick response was largely due to the strength of the organization's national staff in Myanmar, particularly in the immediate aftermath, when the government imposed travel restrictions and introduced delays in granting visas to foreign aid workers.

WFP's local staff stepped up to the challenge. In the first 30 days of the relief operation they delivered almost 500 tons of emergency rations to more than 24,000 displaced people in temporary shelters, including monasteries and public buildings. The rations were often shared amongst people in the shelters as the numbers of those seeking refuge steadily climbed each day.

For people who needed immediate assistance but possessed no cooking utensils, WFP provided 17 tons of high energy biscuits. More than 49,000 beneficiaries also received cash assistance for several weeks in Yangon, where markets were still functioning, until the government suspended this element of the operation in June.









When Aung Naing, 14, and his 11-year-old brother, Kyaw, were swept away by Cyclone Nargis' tidal surge, neither could have known they would be the only members of their family to survive.

A WFP assessment team met the brothers when they returned to their village in search of their missing family. Neither boy had eaten for 36 hours, so WFP's team shared their lunch boxes and gave each brother a five-day ration of high energy biscuits.

A regular one-month ration of rice, pulses, vegetable oil and salt was also distributed in their village, which had been totally destroyed. Out of a total population of 322, only 32 survived and they were left with a single day's supply of food, no shelter and no drinking water.

Aung and Kyaw wondered how they would get through the months ahead, unsure who would care for them or whether they would return to school.

In their shattered lives, only one certainty remained — that they would not go hungry. For a minimum of six months, WFP food supplies would allow the two brothers to channel their energies into addressing other needs, like returning to school.





Saving Lives

HAITI REELS UNDER FOUR STORMS

In late August and early September, three successive hurricanes and one tropical storm pummelled Haiti, leaving a trail of devastation in their wake. The storms wrought havoc throughout the island nation, isolating vast areas of the country and striking particularly hard in and around the town of Gonaives.

Flooding submerged Gonaives, home to 327,000 people, in a sea of foul water and mud. Water levels rose to two metres in parts of the town and afterwards left the area blanketed in mud 40 cm deep. Almost 500 people died in Gonaives. Some 50,000 families — 250,000 individuals — were directly affected, with 5,500 homes destroyed and more than 22,000 damaged.

In the country as a whole, the combined impact of the four storms overwhelmed 800,000 people, leaving them dependent on food and nutrition assistance for survival. More than 100,000 homes were destroyed and 30 percent of the agricultural harvest wiped out, including most of the corn, bean and banana crops. Markets ceased to function.

For an impoverished nation, where three-quarters of the population exists on less than two dollars a day, the crisis exacerbated an already precarious food security situation. Among the casualties were some 30 children in Baie d'Orange in the southeast of the island, all of whom died from acute undernutrition.





WFP was able to swiftly implement a series of relief operations thanks to close collaboration with the government and partners. Donor support was key as generous financial contributions and air and sea assets made the lifeline possible. Clusters were activated, rapid joint assessments were launched and WFP doubled its staff in a matter of weeks. High energy biscuits were distributed, followed by general and targeted distributions of food rations, where cooking facilities existed. SOs were also launched to increase logistical capacity — as inaccessible roads necessitated air and sea transport, and storage facilities were insufficient. WFP opened new sub-offices in Gonaives and Jacmel to meet these needs.

Under a \$31 million EMOP, WFP managed to reach 800,000 people whose livelihoods had been lost. WFP held general food distributions, expanded school feeding and supplementary feeding programmes,



and sponsored several post-disaster food-for-work activities to rebuild critical infrastructure.

The two SOs were launched to support logistical requirements, like communications, to get food and nutrition assistance quickly to Haiti's remote areas by air, sea and land. WFP led the UN Logistics Cluster and made its logistics available to the entire humanitarian community — which multiplied many times the work that WFP was carrying out for the people of Haiti.

US and Canadian militaries worked with WFP to transport assistance to beneficiaries in the first phase of the relief interventions before WFP-contracted helicopters, vessels and additional trucks were available. WFP worked closely with the Argentine battalion of the UN Mission for Stabilization in Haiti in Gonaives, for example, greatly facilitating general food distributions in the city.

The first WFP-chartered helicopter sent to Baie d'Orange, an isolated community in the mountains of southeastern Haiti, might well have turned back had it not been for the nature of the mission.

Low cloud cover and the rugged terrain made a landing difficult but the pilots persisted, primarily because they were responding to an urgent call for help from two NGOs — Terre des Hommes and Oxfam UK — that had discovered pockets of severe malnutrition that were ravaging Baie d'Orange's children.

Ten children under five years old died within two weeks from severe malnutrition and diarrhoea, all victims of the three hurricanes and tropical storm that battered an already impoverished, isolated part of Haiti where access to medical facilities was non-existent.

When WFP's helicopter landed in Baie d'Orange on 31 October, it was carrying emergency food assistance, high energy biscuits and medical supplies. Confronted with the situation on the ground, the aircraft immediately evacuated eight severely malnourished children with medical complications, transporting them to hospital in Port-au-Prince.

In subsequent weeks, WFP helicopters and six-wheel drive trucks brought Baie d'Orange 40 metric tons of food and nutritional assistance and 1,000 kg of high energy biscuits. Close to 40 children were evacuated, either by air or road on WFP-chartered transport. WFP also donated small prefabricated buildings to help establish a health clinic and storage facilities in the community.

An assessment mission visited Baie d'Orange in December to identify areas where nutritional followup to malnourished children was needed and possibly to implement further maternal health and nutrition-related activities in the region.



REFUGEES IN FLIGHT IN DRC

The residents of the eastern Democratic Republic of the Congo were on the move again in late August, fleeing their homes in terror as they have done too many times over the last decade. This time, they were caught in the fighting between government forces and Laurent Nkunda's rebel CNDP that escalated in August. With soldiers shooting and looting on all sides, the region's main city Goma descended into chaos. Many humanitarian organizations evacuated their staff. WFP's staff stayed put, and locked itself down for several nights in its compound.

As soon as the situation allowed, WFP staff moved out and began urgent distributions to the tens of thousands around the city, as many as 60,000 of them squeezed into a stretch of land only a kilometre or so behind the main front line of fighting.

Operating in dangerous situations to assist those in need is second nature to many WFP staff. On one occasion a food distribution was brought to a sudden halt by sustained gun and mortar fire from the surrounding hills. Within minutes, the site emptied, leaving young children lost and tearful as thousands streamed down into Goma.

WFP's most immediate challenge was to get rations to more than 140,000 displaced people in six camps around Goma. The blockade set up by CNDP forces was squeezing food supplies, forcing prices up and turning local sentiment against the refugees. Having delivered these much needed rations, attention turned to those beyond the front line, particularly the 60,000 inhabitants of camps around Rutshuru town, which had been razed. Intense fighting in the area had traumatized local residents, disrupted markets, forced closure of schools and restricted freedom of movement.

The first WFP truck convoy into Rutshuru crossed the front line on 14 November, carrying enough food to

feed 12,000 people for two weeks. Within days, nearly 100,000 displaced people and host families in both Rutshuru and nearby Kiwanja had been registered and received rations. The success of the operation, and in particular the safe passage for truck convoys carrying WFP food, helped open up other areas to humanitarian assistance that had previously been cut off by fighting.

Food for WFP's operation in North Kivu streamed into Goma from various sources. Large stocks were borrowed from neighbouring Rwanda; trucks motored in from Kenya, Tanzania and Uganda, and a barge ferried supplies from southern Africa via WFP's Congolese offices in Bukavu and Uvira.

By the end of 2008, eastern DRC had settled back into a cycle of conflict, underdevelopment and marginalization. The media had left, but the situation had changed little with hundreds of thousands continuing to live in horrendous conditions.



Saving Lives

CONFLICT ERUPTS IN GEORGIA

On 8 August, conflict erupted in South Ossetia (Georgia), involving Georgian, South Ossetian and Russian forces. The Georgians withdrew from the region and the Russians advanced into Georgia. Tens of thousands of civilians fled the fighting. An estimated 30,000 crossed the border into North Ossetia, inside the Russian Federation, while some 128,000 people were displaced across Georgia.

WFP responded quickly to the crisis, using food stocks from its existing operation to feed 212,000 vulnerable people in Georgia, many of them newly displaced. Initially, the operation was restricted to the capital, Tbilisi, where only two days after the crisis erupted, WFP was able to provide a 10-day ration of wheat flour, vegetable oil, beans, sugar and salt to 322 IDPs in shelters. The operation soon expanded to other parts of the country. By the end of August, WFP had reached more than 138,000 people, including IDPs and local populations affected by the conflict.

In the early days of the conflict, continued fighting cut off access to Gori and other combat zones. WFP still managed to begin regular dispatches of food to Gori on 18 August, though South Ossetia remained a no-go area from the Georgian side. Tension eased on 8 September, when Moscow agreed to withdraw its forces from all Georgian territory outside Abkhazia and South Ossetia within a month and to dismantle its

A WFP convoy brings essential food to thousands of Georgians who took refuge in a valley south of the city of Gori.

checkpoints in other parts of Georgia within a week. A 200-strong EU observer force was deployed in Georgia on 1 October.

Since many IDP shelters were without cooking facilities, WFP tried to provide prepared foods, such as bread and high energy biscuits, where possible. The organization supplied wheat flour to bakeries to supply free bread to the IDPs. It also provided food to soup kitchens set up by the government and charities to provide the displaced with hot meals.

On 27 August, WFP opened a sub-office in Gori and established a warehouse to supply the town and villages in the "buffer zone". WFP also delivered flour to three bakeries in Gori to supply bread to some 9,000 people. The first distribution in the buffer zone took place on 11 September, after WFP negotiated access with the general commanding Russian forces. WFP later expanded its activities throughout the zone after the Russians withdrew.

In Georgia as a whole, WFP had by 30 September delivered 1,388 tons of wheat flour, 148 tons of high energy biscuits, 118 tons of vegetable oil, 421 tons of pasta, 177 tons of beans, 67 tons of sugar and 19 tons of salt to more than 138,000 beneficiaries in all affected parts of the country outside South Ossetia. By the end of the year, WFP had reached 244,000 beneficiaries with 8,500 tons of food assistance.

On 18 August, the UN launched a flash appeal for \$59.7 million to meet emergency humanitarian needs over six months as a result of the conflict. Under the appeal, the food sector's needs were estimated at \$15.8 million, including \$12.9 million for WFP to provide basic food rations. A revised appeal, putting the food security sector's needs at \$32 million, with \$20 million for WFP, was issued in early October. WFP also appealed for \$2.5 million to provide logistics coordination and inter-agency storage capacity and transport.





SOMALI PIRACY

Piracy exploded in 2008 in the waters off Somalia, and grew at such a pace — 111 attacks with 42 ships hijacked that year — that it fast became an issue of global significance. WFP asked the international community to provide naval escorts for WFP food shipments as 90 percent of WFP food assistance to Somalia must arrive by sea.

And the world stepped forward. A succession of countries generously contributed frigates to escort ships loaded with WFP food. They also provided the funds needed to buy food from as far away as South Africa — and the numbers of those in need were mounting each month.

Since the naval escort system began in November 2007, following a call by Executive Director Josette Sheeran for international protection to stop millions of Somalis from going hungry, not a single ship loaded with WFP food has been attacked by pirates. During 2008, escorts for WFP shipments were provided by naval vessels from Canada, Denmark, France, NATO, the Netherlands (for two tours of duty) and the European Union.

There was still a tragic price paid in human terms: the more than 40 civil society activists and humanitarian workers attacked and killed in 2008, including two WFP staff and five WFP contract workers. They were the first killings of WFP staff members in Somalia since 1993.

But countless lives were saved by WFP food arriving by land and sea. Not only did dedicated WFP staff make it possible, but staff from our partner NGOs risked their lives distributing it. The 260,000 metric tons of WFP food shipped to Somalia in 2008 is almost four times the amount shipped in 2007, three times that of 2006 and eight times that of 2005. This is a strong testimony to

the WFP staff and partners who managed to succeed despite significant demand increases year on year.

Hosting families that were forced to flee Mogadishu, some farmers in southern Somalia said they had never needed WFP food assistance but now desperately did in 2008. Conflict, drought, displacement, a series of failed harvests, high food and fuel prices, hyperinflation and unemployment only added to the numbers across the country who relied upon WFP food distributions to survive.

Those in need of humanitarian assistance rose 77 percent in 2008 to 3.25 million — nearly half the population — with 3.1 million people requiring food from WFP and other organizations. WFP food distributions showed a steady rise in 2006 and 2007 and a sharp acceleration in 2008 from 9,000 tons in January to 30,000 tons in December.

Refugees International and the United Nations branded Somalia the world's worst humanitarian crisis. The country was also named the number one failed state by *Foreign Policy* magazine and labelled the world's most corrupt by Transparency International. But WFP and its brave staff kept life-saving food flowing to Somalia despite the dangers.

KENYA POST-ELECTION VIOLENCE

In Kenya, 2008 dawned with unexpected violence. Orderly elections a few days earlier had turned into a chaotic and contested counting process, which quickly sparked demonstrations and fatal clashes in Mombasa, Nairobi and the Rift Valley.

By the time international mediators had helped bring the violence to an end, more than 1,000 people had been killed and up to 300,000 displaced, many of them

Security

living in camps dotted around the Rift Valley towns of Eldoret, Naivasha and Nakuru, often near police stations and churches.

In cooperation with the government and the Kenya Red Cross, WFP moved food to those desperately in need, diverting stocks of high energy biscuits from refugee camps in the north and expediting deliveries from Mombasa. The security situation forced the need for escorts through much of the worst affected areas. An advance team and vehicles were swiftly dispatched to Eldoret, at the heart of the early violence, and a helicopter was flown in from WFP's Sudan operation to assist with rapid assessment missions.

In the urban areas, WFP and its partners faced a different challenge — how to target those most affected by the violence and most in need of

assistance. Working through a combination of local NGOs, civil society groups and churches, WFP distributed vital supplies to some 160,000 people living in the slums of Nairobi and the western town of Kisumu.

Although distributions in the slums were phased out as the situation normalised, WFP continued its assistance to displaced people in camps through much of the year, and then to those who returned to their homes via transit centres towards the end of 2008.

The operation came when many northern and eastern parts of Kenya were in the grip of a fierce drought, affecting about 900,000 people. Events across the border in Somalia also prompted a major influx of 60,000 refugees into Kenya, creating a further challenge for WFP in the country.







AFGHANISTAN'S HUNGRY CITIES

Every month the WFP-chartered trucks arrive in downtown Kabul, ready to hand out food to local residents despite the bustling market nearby, stalls overflowing with fresh fruit and vegetables and hanging slabs of newly slaughtered meat. A contradiction perhaps, but the reasons are straightforward. Food in Afghanistan has become so expensive that many of the poorer residents of the Afghan capital can no longer afford to feed themselves.

Bibi Shirin is one of those people. A 50-year-old widow, she lives in Kabul with seven children, including a disabled son, and two grandchildren. "The price of bread jumped from four Afghanis to 20," she complained. "For my family, that was only enough bread to last two days."

Bibi was earning about 1,300 Afghanis (roughly \$26) each month, weaving scarves that she sold in the market. "I used to be able to buy a kilo of sugar and half a kilo of tea with no problem," she said, "but then all of a sudden everything became too expensive and it was too hard for me to feed my family properly. And I was one of the lucky ones, as I own my own house. For people paying rent it was even worse."

Asked about the impact of paying out so much of her small income on food alone, Bibi looked down at her leg and pulled a used bandage out of her handbag. "I suffer from rheumatism, my daughter-in-law is ill and my disabled son is sick most of the time. Now we don't have enough money to buy medicine. The prices have gone up for meat, wheat, medicine and fuel."

Studies conducted jointly by WFP and government agencies in 2008 found that food and fuel prices had pushed 2.5 million people in Afghanistan to needing food and nutrition assistance to survive. Almost half reside in urban areas. To meet the crisis, the

government and WFP launched a joint appeal for funds in late January, and embarked on a feeding programme to provide close to 46,000 metric tons of wheat to 1.1 million urban dwellers

The 240 kg individual ration, delivered over a period of three months, was aimed at four categories of people:

- Households headed by disabled individuals
- Households with eight or more people with unreliable sources of income
- Recent returnees and internally displaced people
- Households headed by females, the disabled or the elderly who did not receive food assistance under WFP's existing protracted relief and recovery operation.

In the summer, the government and WFP were forced to issue another joint appeal for funds when drought ravaged the Afghan harvest, reducing expected crop yields by one-third. A second round of urban feeding was launched, targeting roughly the same number of 1.1 million urban residents with a similar ration.

At the height of the food price crisis in 2008, studies found that some Afghan families were spending up to 85 percent of their income on food, compared to 56 percent in 2005.



Nutrition

BEATING NORTH DARFUR'S HUNGER GAP

In August, WFP embarked upon an ambitious campaign in North Darfur to help bridge the area's annual hunger gap, the lean season between harvests when malnutrition wreaks havoc among the region's children. For four months, ending in November, WFP delivered a monthly ration of 500 g of vegetable oil and nearly 5 kg of pre-mixed and fortified blended food to 172,000 children in North Darfur. They were all in the vulnerable age bracket between six months and five years old.

The campaign was a blanket supplementary feeding programme for children that complemented general food distributions. It was launched as a preventive measure to counter threats to child health and nutrition at a traditionally precarious time of the year.

Even at the best of times, hunger is a chronic problem in North Darfur. Global acute malnutrition rates in North Darfur amongst youngsters under five have regularly exceeded 20 percent during the hunger season, well above the 15 percent rate universally recognized as constituting an emergency. Surveys carried out in 2008 immediately after the harvest found 56 percent of the population remained food insecure despite the availability of newly harvested crops.

Sudanese school girls enjoy
fatur (breakfast) during School
Feeding Cooks Training in
El Fasher Town, North Darfur.

Initially targeted to reach 180,000 children, the supplementary feeding programme focused on mothers and community leaders, who received training to raise awareness about malnutrition and its relationship to food, health and care-giving practices. They also learned about the composition of the WFP blended food ration they were receiving: a mixture of dried skimmed milk, sugar and corn-soya blend enriched with essential vitamins, minerals and other micronutrients.

The pre-mixed blended food was produced and packaged at a newly-built facility in El Fasher, capital of North Darfur, where three blending machines — procured in South Africa and airlifted to El Fasher — provided a daily output of 25 to 30 metric tons. WFP supervised quality control and hygiene, as it does in similar local projects globally, especially in the processes involving dried skimmed milk, a delicate commodity.

Donor generosity helped make the programme possible, in particular the critical dried skimmed milk component that was provided by Austria and Switzerland. As the first large-scale blanket supplementary feeding programme launched in North Darfur, the project is still growing. As feedback has been positive, WFP plans to expand the programme in 2009 to more than 300,000 children in South and West Darfur.

Given the current security environment in Darfur, considerable challenges exist in operating effective supplementary feeding programmes, particularly in rural areas without health infrastructure. But WFP is prepared to accept the challenge to improve the life and livelihoods of the six million people who the organization assists in Sudan, including three million in Darfur.



KEEPING CHILDREN IN SCHOOL IN LESOTHO

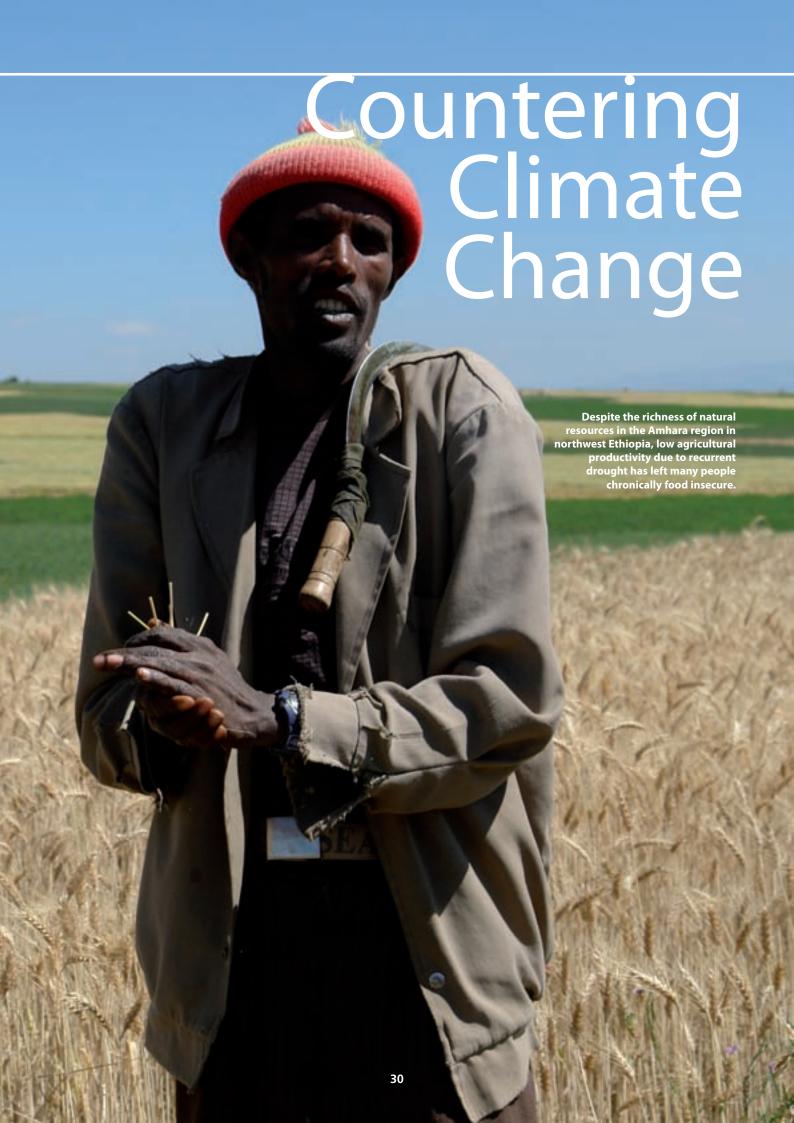
Watching Malintle Mantutle presiding over her school full of pupils, it is hard to imagine her as anything other than a teacher. But you cannot teach if you do not finish primary school and she was almost forced to drop out due to poverty and hunger.

"The cost of education meant that it wasn't easy for my parents to send me to school," says 45-year-old Mantutle, especially as any money spent on education meant less money to feed the family. "My five brothers and sisters and I all looked forward to going back to school after the holidays because WFP made sure that we ate a proper lunch every day."

Mantutle was one of the first children to benefit from WFP's school feeding programme in Lesotho in

the late 1960s. Since then, the programme has helped millions of hungry children by providing them with food and better nutrition and the chance of a brighter future. About 80,000 children still receive a hot, nutritious meal in Lesotho on a daily basis. Globally, WFP feeds 20 million children in school in 68 countries every day.

Mantutle is now principal of Maphutseng Primary School. She is also studying for her Bachelor of Education degree from the National University of Lesotho. None of this would have been possible without WFP's school feeding programme, and that would have been an enormous loss not only for Mantutle, but also for the generations of primary school students who benefit daily from her teaching and guidance.



MERET: REGENERATION IN ETHIOPIA

Mohamed Hussein stands on a ridge, looking down on the terraced hillside that, he says, "changed my life completely".

The field climbs in terraced steps up a slope in the highlands of Amhara in northern Ethiopia, not far from the border with neighbouring Afar. It has been freshly ploughed and seeded with sorghum, except for a spot halfway up the slope where seven orange trees, heavy with ripening fruit, occupy a single terrace.

"This used to be nothing more than a gully," says the 45-year-old farmer, gesturing down at the field. "When the rains came, the water would rush down the hill, carrying all the good topsoil with it."

All that began to change five years ago, when Mohamed's gully was selected as a MERET project. A joint venture between the Ethiopian government and WFP, the programme draws its name from the Amharic word for land, *meret*, which is a convenient acronym for the programme — Managing Environmental Resources to Enable Transitions to More Sustainable Livelihoods.

Under MERET, chronically food-insecure communities participate in environmental rehabilitation and income generating activities designed to improve livelihoods through the sustainable use of natural resources. Its primary objective is to build resilience to the kind of shocks that struck Ethiopia in 2008. Some of those shocks were economic, such as high food and fuel prices, while others were environmental, like the prolonged drought that was related to climate change, according to experts.

Among the programme's many activities are measures to build and rehabilitate feeder roads, reforest barren hillsides, restore springs and rainwater ponds, and reconstruct and refurbish agricultural terraces.



Countering Climate Change

WFP provides the food for those involved in implementing the projects — 3 kg of cereal per workday to each participant for up to three months.

The organization also supplies tools, construction materials and other utensils as well as expert advice to build local capacity, and teaches farmers the latest techniques.

In Mohamed's case, the restoration of his gully began with the construction of a 2.5 metre-high wall at the bottom of his hill to hold the rainwater runoff and, most importantly, the topsoil. Every year, Ethiopia loses 1.5 billion tons of topsoil through erosion. It is a major contributor to food insecurity in the country.

Once the wall was in place, additional terrace walls were gradually erected at intervals up the steep slope. The terrace walls trapped the rainwater, which could then slowly percolate down into the soil rather than simply wash away. Over time, the terraces filled with soil, deep enough to allow Mohamed to plant his seven orange trees.

Five years later, Mohamed now holds a sustainable and increasingly profitable asset. "That field never used to produce more than a quintal-and-a-half (150 kg) of sorghum," he says. "Last year, I harvested 100 quintals [1,000 kg]".

His orange trees supply an added bonus, providing a cash crop worth 3,000 Ethiopian birr (\$300). With the proceeds, Mohamed has been able to purchase livestock — seven sheep, two oxen, two donkeys and a cow — to augment his assets. He has also managed to move homes, transporting his wife and four children from the small, thatched-roof mud hut at the bottom of the hill to a new home near the top of the slope with wood-framed windows and a rainproof, corrugated metal roof. "Our life is so much better now," he says.

Close to 400,000 other Ethiopians might well echo that view, thanks to their participation in MERET projects at 213 sites across Ethiopia during 2008. Among the programme's many achievements, not least was the reclamation of more than 86,000 hectares of degraded land.

BANGLADESH FLOOD HOUSES

When Asma married at the age of 16, as many girls do in Bangladesh, she had the same hopes of a better future as all young newlyweds. But Asma's dreams were not to be realised. Her new husband, seven years her senior, was ill and unable to support a family. Asma, now 34, had no choice but to be the breadwinner in a family of five that also includes two sons, Masud, 10, and Mamun, 4, and a daughter, Kona, 6 months.

Life was made even harder by the family's location in a village alongside the River Teesta in northern Bangladesh, one of the most food-insecure areas of the country. During the monsoons the river swells over its banks, causing flooding and severe soil erosion. Asma, like thousands of her neighbours, had to move several times as her tiny mud house was washed away.

"My life consisted of nightmares only," says Asma.
"When food prices went up and rice was 35 taka
[52 US cents] a kilogram, we had to skip two meals a
day. I could not afford to send my children to school".

Asma enrolled in the Enhancing Resiliency (ER) project, one of the programmes that WFP has implemented with the government of Bangladesh and NGOs to respond to, and prepare for, natural disasters. Asma took part in a six-month mandatory food-for-training course on disaster preparedness,





Bangladesh is one of the countries most vulnerable to the effects of climate change. Experts predict that climate change could affect more than 70 million Bangladeshis due to the country's geographic location, low elevation, high population, poor infrastructure, high levels of poverty and high dependence on natural resources.

concentrate on my cow-rearing project. My children are back in school. And, most importantly, I have

dreams for the future".

WFP has been helping communities adapt to climate change in Bangladesh for over two decades. In partnership with the government, WFP planted 37 million trees and helped create or rehabilitate:

- 25,000 km of roads above flood levels
- 11,000 km of river and coastal embankments
- 4,000 km of canals for drainage and irrigation
- 2,300 acres of water bodies for fish culture
- 1,000 drinking water tanks
- 400 water tanks for rainwater harvesting and conservation in drought-prone areas

which helped her to assess and reduce disaster risks, as well as acquire skills that will enable her to generate her own income. Asma received 2.5 kg of rice and 37.5 *taka* every day during her time on the ER project.

Asma then joined together with 34 of her neighbours to raise their houses above flood levels. This backbreaking work entailed collecting and carrying 550 cubic meters of soil, weighing nearly two tons, from the river banks and ditches and building a foundation for her new house on higher ground. Asma's house took 14 days to raise, at a cost of just \$700.

Food Flights UN UN planes in South Sudan essential for bringing food, cargo and aid workers where they are needed most 34

WFP AVIATION

When an emergency strikes, often the only way to provide life-saving assistance is by air. Working on behalf of the entire humanitarian community, WFP's aviation unit is among the first to respond, carrying aid workers and cargo to the most difficult and remote areas of the globe.

In 2008, using 58 aircraft chartered for long-term operations and 73 strategic airlifts, WFP Aviation flew 47,000 hours, transporting 360,000 passengers and 15,200 metric tons of cargo, at a cost of almost \$155 million. In 2008, the passenger service know as UNHAS — the UN Humanitarian Air Service — carried 12 percent more people than in 2007. They came from UN agencies (60 percent), NGO partners (30 percent), donors and media (10 percent). Ad hoc flights transporting food and other items were managed on behalf of UNICEF, UNHCR, FAO, NGO partners and others.

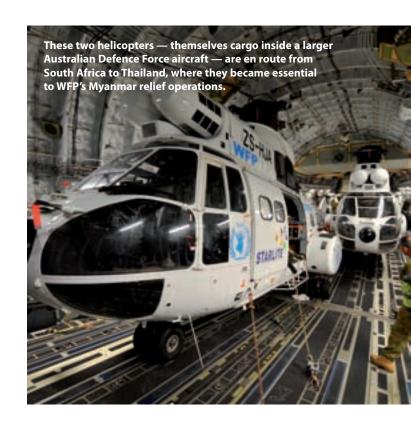
In response to emergencies, special air operations were launched in Haiti, Madagascar, Mozambique and Myanmar. In Myanmar alone, 10 helicopters were chartered for more than 20,000 passengers and 5,000 metric tonnes of relief goods during an eightmonth operation. Medical and security evacuations were also carried out in Chad, Mozambique, Myanmar, Somalia and Sudan. Sudan remained WFP's largest air operation by far. In 2008, UNHAS Sudan carried 207,000 people and 1,600 metric tons of cargo with 18 fixed-wing aircraft and five helicopters flying 23,000 hours. The total expenditure for the operation was \$56 million.

In a public statement supporting UNHAS Sudan's work, 14 international aid agencies wrote, "Much of our work meeting the enormous humanitarian and development needs across Sudan would not be possible without these flights...for months at a time,

vast areas are flooded and completely impassable. Without UNHAS to fly aid in, there is no way the needs of these areas could be met."

Despite increasing needs, WFP Aviation faced significant funding shortages in 2008. Central African Republic reduced the number of aircraft in operation and some flights in Sudan had to be temporarily suspended due to a lack of funding. Operations in Niger, Sri Lanka and West African coastal regions remain critically underfunded.

Elsewhere, WFP continued its collaboration with the logistics company TNT, providing aviation training for 290 participants from WFP, other UN agencies, NGOs and national civil aviation authorities. WFP further developed its cooperation with the International Committee of the Red Cross in field operations and air safety. WFP's Aviation Safety Unit also played an active role in enhancing the capacity of civil aviation authorities in Africa and Asia and conducting safety management courses with the International Civil Aviation Authority.





Contributions to WFP for 2008 exceeded \$5 billion, a record level in WFP's history. More than \$1 billion of total contributions was attributable to the extraordinary March appeal to address high food and fuel prices, which drew contributions from 28 donors. The largest single contribution was \$500 million, from the Kingdom of Saudi Arabia.

Donor support for Emergency Operations was strong, with 85 percent of funding needs met. Development Operations were also strongly supported, with 84 percent of needs met, but only 70 percent of the needs of Protracted Relief and Recovery Operations (PRROs) were filled. Special Operations were the least well supported, with only 60 percent receiving the funding they needed, although some resources were recovered by providing local services for the humanitarian community.

Development activities received \$406.2 million in 2008, the highest amount since 2000 and a 45 percent increase compared to 2007. The number of donors also increased, with 41 donors supporting Development Operations in 2008, including several recipient governments; however, as a proportion of total contributions, Development Operations fell to the lowest level ever.

In 2008, 82 percent of contributions were directed, or specified to assist certain operations or activities, while 18 percent were multilateral, or not earmarked for any particular programme — compared to just 9.5 percent of non-earmarked funds in 2007. This was an encouraging trend, as multilateral funding increases the flexibility of WFP to allocate funds where it is most needed.

Nearly four-fifths of multilateral contributions — \$526 million — was used for relief operations. Overall, multilateral funds were used to support operations in 77 countries.

Operations in Africa received the largest share of directed contributions, 67 percent. Asian countries followed with 22 percent. Countries in the Middle East received 7 percent of the funding, and Central and South America received 4 percent.

A larger proportion of contributions was received earlier in the year. Confirmed contributions at the end of March were 19 percent higher than March 2007, and were almost double for June from a year earlier.

Twinning partnerships in 2008 enabled six governments to make contributions to WFP of 75,800 metric tons of in-kind food, which was then matched with \$12 million in cash from other donors to cover associated costs and reach full cost recovery. This allowed WFP to receive more food and to feed a greater number of people with less delay.

WFP received \$137 million of bilateral contributions for programmes outside of its regular programme of work.

The number of donors continued to increase, reaching 98 by year end. Sixty-six donor nations were not part of the Organisation for Economic Co-operation and Development. Nine governments supported WFP for the first time: Argentina, Burkina Faso, Burundi, East Timor, the Republic of Guinea, Iraq, Mali, Mexico and Tanzania.



Funding and Resources



Another welcome development was the increase in contributions from recipient countries. In 2008, 38 government donors who were also recipients of WFP assistance provided almost \$140 million, up from \$56 million from 20 recipient countries in 2003.

Despite the expanded donor base, the bulk of funding came from a limited number of donors. WFP's 10 largest donors during the year accounted for 82 percent of the resources received, continuing the trend of previous years. Saudi Arabia, Spain and various United Nations funds all entered the ranks of WFP's top ten donors. The 20 largest donors accounted for 96 percent of contributions, while the average donation from all country donors increased from \$31 million in 2007 to more than \$51 million in 2008.

During 2008, WFP took part in 11 Consolidated Appeal Processes (CAPs), 12 flash appeals and 13 appeals classified by the UN Office for the Coordination of Humanitarian Affairs as "other appeals".

WFP's \$7 billion requirement represented 38 percent of total 2008 CAP/flash requirements. WFP received 94 percent of the amount it requested in CAP/flash appeals.

Food as a sector was relatively well-funded in CAPs, with 87 percent of requirements met in 2008. WFP was the main recipient of contributions for food-related needs. The impact of WFP nutrition interventions was blunted, however, due to lack of similar levels of support for related sectors involving the provision of clean water and basic health services.

Revenue generated during 2008 amounted to \$5.1 billion, 61 percent of which was in cash and 39 percent from in-kind contributions. Total expenses for 2008 were \$3.7 billion. The remaining \$1.4 billion is set aside for outstanding commitments to vendors and others, held in trusts for certain programmes, and held as reserves for one month of operating expenses.





PRIVATE SECTOR PARTNERS

In 2008, WFP celebrated a year of milestones in terms of support from the private sector. Early in the year, WFP's Executive Board endorsed a ten-year vision and strategy for expanding private sector partnerships and fundraising.

As the year progressed, one major global corporation became a partner of WFP and many leaders in the food industry expressed a strong willingness to help WFP expand its food basket to include ready-to-use foods. At the same time, two foundations increased their support, while outreach to online donors grew exponentially and cash donations tripled.

The year ended with companies and foundations giving \$145 million in cash, which included a \$66 million grant for P4P from the Bill & Melinda Gates Foundation.

Reinforcing WFP's continued efforts to raise the profile of the organisation among the public and collect money from private individuals, the second year of the Yum! World Hunger Relief Campaign was even more successful than the first. More restaurants in more countries participated in the campaign, with notable additions in Europe and the Middle East. Yum! Brands also expanded its commitment to WFP at the Clinton Global Initiative in New York, where CEO David Novak pledged \$80 million to WFP and other hunger relief organisations over the next five years.

Long-term partner Unilever ramped up its number of campaigns, with eight new countries raising funds and awareness of hunger for WFP school feeding programmes. WFP also became the cornerstone of the company's corporate social responsibility platform in Europe.

As the momentum to enhance WFP's food basket grew, the private partnerships team worked with many industry leaders to explore partnership opportunities. This culminated in a renewed agreement with Kemin Industries to support a quality control programme and the provision of food technology expertise to WFP country offices.

In addition to developing new micronutrient powder sachets for home fortification, global partner DSM increased its commitment to WFP with direct support to cyclone victims in Bangladesh.



WFP's emergency information and communication technology (ICT) team reaped the rewards of a new, three-year partnership with the Vodafone Foundation-UN Foundation. Aimed at bringing timely ICT help to disaster zones, the partnership enabled five emergency ICT deployments in 2008 and supported inter-agency training for ICT experts from around the world.

WFP's first corporate partner, TNT, continued its support of WFP school feeding as well as extending invaluable help as a logistics stand-by partner in emergencies such as Haiti and Myanmar. Support from TNT also enabled WFP to again have a strong presence at the World Economic Forum in Davos.

Partnerships



When the high food price crisis hit WFP programmes mid-year, the private sector rallied in the form of large donation for West Africa from the Bill & Melinda Gates Foundation. Like the Gates Foundation, the Howard G. Buffett Foundation made a sizeable grant to WFP's P4P initiative, raising its total contributions to the project over the past two years to \$12 million. After five successful years, the Dutch Postcode Lottery renewed its support to Niger.

The internet was another growth area in 2008, bringing in more than \$2 million, nearly double the total of 2007. Online fundraising at www.wfp.org was an integral part of the year's flagship Fill the Cup school feeding campaign.

In addition to the \$145 million raised through the private sector in cash, another \$49 million was garnered through in-kind donations, such as advertising and consultancy services.

WFP's private sector donor base broadened significantly in 2008, sourcing donations from 150 donors (against 84 in 2007), with 41 percent of donations coming from corporations and 39 percent from foundations.

The US remained the largest source of private sector donors, followed by Europe, with the Netherlands in the lead. Funds from the private sector went to WFP operations all over the world, but Africa was the predominant region supported. Nearly \$7 million was raised for WFP's emergency operations in Myanmar.

The Private Partnerships Division's self-financing model continues to grow, with a four-fold increase in management fees charged to corporate donors. In 2008, fees totalled more than \$3 million.







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Niger	6 595	37 290	184	,	44 069	6 602	31 519	35	,	38 157	5813	16 853	,	,	22 666	10 997	18 394	1 990	,	31 382
Rwanda	5 445	13 323	1	,	18 768	5 196	17 396	,	,	22 592		8 711	,	ı	15 505	7 477	11 586		279	19 343
São Tomé and Principe	e 768	1	1	1	768	816		1	,	816	926	,	1		926	635		1	•	635

			2002					2006					2007		_			5008⁴		
	Develop- ment	Relief	Special Oper.	Bilaterals	Total	Develop- ment	Relief	SO	Bilaterals	Total	Develop- ment	Relief	SO Bil Trus and	Bilaterals, Trust Funds and Others ³	Total	Develop- ment	Relief	SO Bi Tru	Bilaterals, Trust Funds and Others ³	Total
Senegal	3 361	2 860	'	'	6 221	3 464	2 703	,	•	6 167	2 853	3 557		00	6 418	3 458	5 101			8 559
Sierra Leone	4 127	9 1 28	75	,	13 330	4 275	5 753	06	•	10 118	4 885	7 335	123	7	12 350	3 392	11 169	242	,	14 803
Somalia	•	22 761	•	'	22 761	٠	53 465	,	•	53 465	٠	64 508	3 169	,	67 678	٠	168 086	10 696	,	178 781
South Africa	480	1	1	'	480	893	1	•	'	893	894	,	,	,	894	-10	77	,	,	29
Sudan	4 400	569 691	110 879	1	684 970	3 191	465 543	88 897	,	557 631	3 340	463 199	68 693	23 653	588 886	5 375	531 255	91 546	7 141	635 316
Sweet jeen	,	10 770	,	ų	10 774	,	8 136	,		2 136	,	11 155	,		11 155	,	0.432	,		0.132
2wazilalio		0000	ı	י	1 00		0 1		'	0 1			' (200 0			70 7
ogol		789	1		789		465			465		1 836	59		1 896		3.81/	717		4 034
Uganda	6 791	103 952	•	•	110 744	4 557	969 86	•	•	103 253	3 437	107 029	2 440	234	113 140	4 228	113 236	363	•	117 827
United Rep. of Tanzania	з 6 092	37 556	'	•	43 649	5 409	33 199	•	•	38 608	8 683	31 004	,	33	39 719	6 684	22 345	•	205	29 233
Zambia	8 147	43 863	1	1	52 010	6 501	53 634	1		60 135	5 205	13 654		,	18 859	7 438	19 090	0	0	26 529
Zimbabwe	•	67 450	,	548	866 29	1	98 870	,	•	98 870	1	97 913	,	25	97 938	,	155 610		•	155 610
Other Regional Expenditure	409	4 346	106	0	4 861	99	6 621	757	,	7 444	20	3 173	123	-14	3 302	0	856	0	349	1 307
TOTAL REGION	145 704 1 762 296 130 188	762 296	130 188	4 688	4 688 2 042 876	130 139 1 517 868		112 399	1 501 1 761 907	761 907	154 001 1 513 588 134 782	13 588 1		29 269 1 831 640		165 351 1 892 447	392 447	141 532	14 916 2 214 246	214 246
ASIA		ı	ı	ı		ı	ı	ı	ı	ı	ı	ı	ı	ı	Ī	ı	ı	ı	ı	
Afghanistan	,	92 260	1 779	'	94 040	,	81 938	12934	•	94 872	,	118 893	14 821	9	133 719	,	189 836	14 636	369	204 841
Bangladesh	16 629	18 247	•	1 061	35 938	42 113	4 125	,	3 283	49 521	65 185	12 387	,	1 858	79 430	33 119	62 476	,	-658	94 938
Bhutan	2 287	1	1	1	2 287	1 694	1	1	1	1 694	3 711	,	1	,	3 711	2 210	1	1	,	2 2 1 0
Cambodia	1 641	7 159	•	358	9 158	1 943	11 238	•	759	13 940	2 028	13 459	,	2 883	18 371	1 777	18 059	,	351	20 187
China	9 933	1	'	'	9 933	181	•	1	,	181	,	•	1	,	1	•	402	•	•	402
India	12 721	266	,	,	12 986	14 990	,	,	•	14 990	14 879		,	6 403	21 282	8 855	577	,	969 6	19 128
Indonesia	,	103 392	29 008	1 375	133 775	,	63 145	27 047	1 835	92 026	,	36 876	5 171	2 989	45 036	,	24 290	1 007	728	26 025
Islamabad Cluster	•	99-	Q	•	-67	•	,	•	٠	1	•	49	,	٠	49	•	•	,	•	•
Korea D.P.R. of	'	55 402	8	0	55 410	•	9 964	1	'	9 964	,	33 699	1	,	33 699	,	73 026	1	,	73 026
Lao, People's Dem. Rep. of	3 849	815	•	1	4 664	3 092	1 305	•	,	4 397	4 356	2 965	1		7 321	5 788	3 648	,		9 436
Maldives	,	2 096	2 623		4 719		366	2 943		3 309	,				•			,		
Mvanmar	,	9 1 1 9	<u>'</u>	,	9 119	•	9 527	! '	,	9 527	,	11 307	,	,	11 307	٠	54 559	26 606	,	81 165
Nepal	10 919	5 762	228	'	16 909	15215	9 599	531	'	25 345	15 703	21 463	152		37 318	6 238	38 150	'		44 388
Pakistan	12 748	19 511	17 517	,	49 776	14497	45 346	53 438	'	113 281	14 368	11 187	4 171	85	29 812	24 623	21 829	260	62	46 792
Philippines	•	•	•	•	1	•	4 551	•	•	4 551	•	11 588	•	•	11 588	•	8 327	•	•	8 327

DIRECT EXPENSES¹ BY COUNTRY, REGION AND PROGRAMME CATEGORY, 2005–2008

			2002					2006					2007					2008⁴		
	Develop- ment	Relief	SO	Bilaterals Total	i	Develop- ment	Relief	SO	Bilaterals	Total	Develop- ment	Relief	SO Bil. Trus	Bilaterals, Trust Funds and Others ³	Total	Develop- ment	Relief	SO Bils Trus and	Bilaterals, Trust Funds and Others³	Total
Sri Lanka	278	53 482	7 041	'	60 801	592	22 175	824	,	23 591	1 376	38 070	3 329	213	42 988	1 021	48 528	1 958	195	51 702
I hailand Timor-Leste		400 1 331			400 1 33 1		7 275			7 275		- 8 576			8 576		7 838		- 285	8 123
Other Regional Expenditure	43	9 893	5 138	1	15 074	1	4 0 9 1	1 568	,	5 659		1	451	•	451	1	1	55	1	55
TOTAL REGION	71 047	71 047 379 069	63 343	2 794	516 254	94317 274646		99 285	5 877	474 125	121 606 3	320 518 2	. 960 87	14 436 4	484 657	83 631 5	551 548	44 522	11 046 (690 747
EASTERN ELIROPE AND CIS	ND CIS									Ī					Ī					ı
EASTERN ECNOTE A					Ī					l			ı		l				ı	
Albania	1	2 103	1	1	2 103	,	80	1	•	∞	1	,	ı	,	'	1	,	,	'	1
Armenia	1	2 345	1	'	2 345	1	2725	1	•	2 725	1	5 388	1	'	5 388	1	3 824	1	1	3 824
Azerbaijan	•	5 548	1	'	5 548		5 084			5 084		7 836	,	'	7 836	1	1 473		'	1 473
Georgia	•	4 622	1	1	4 622		4 589		1	4 589	1	4 381	,	9	4 387	1	8 956	555	'	9 5 1 0
Kyrgyzstan	1	4	1	1	4		,	1		1	1		1	,	1	1	69	1		69
Russian Federation	1	8 019		,	8 019	,	5 931			5 931	,	8 212			8 212	,	6 185	,		6 185
Serbia and Montenegro	0	,	,	'	,		۴-	٠		۴-		,	,	'	1	,	,		,	,
Tajikistan	1	13 234	1	1	13 234	1	13 709	1	1	13 709	1	7 780	ı	,	7 780	1	16 685	1	1	16 685
Other Regional Expenditure	1	1	1	1	1	1	,	1		1	1		1	•	'					
TOTAL REGION	•	35.874	•	•	35 874		32 044			32 044		33 597		9	33,603		37 192	555		37 747
		1000			1 10 11		110 75			110 75		160 00					761 16	r r		11/10
LATIN AMERICA AND THE CARIBBEAN	THE CAR	BBEAN							ı	Ī	ı	ı		ı	İ	ı	ı	ı		Ì
Barbados	'	•	,	1	'	,	166	18	,	184	,	28	36	,	49	,	84	2	,	98
Belize	•	•	1	1	•				'	1		145		'	145		20			20
Bolivia	3 632	646	•	'	4 279	3 200	1 452	•	•	4 952	3 325	3 968	,	306	7 599	3 434	6 773	,	1 184	11 391
Colombia	•	11 041	•	'	11 041	0	12 544			12 544		15 480		3 858	19 338		17 071		2 587	19 658
Cuba	5 750	1 840	•	1	7 590	4 245	862		,	5 106	2 036	265		,	2 301	2 332	1 802			4 134
Dominican Republic	19	P	'	,	19	2	,	,	•	2	,	699	,	•	569		3 057		,	3 057
Ecuador	'	204	1	'	204	,	1146	,	•	1 146	1	890	144	63 433	64 467	1	2 186		77 090	79 284
El Salvador	705	1 403	,	'	2 107	422	1871	-	•	2 293	1 226	1 431	77	,	2 734	2	300	51	3 483	3 837
Guatemala	2 164	6 8 1 9	1	'	8 983	879	14169			15 048	2 423	4 132	,	'	6 555	2 874	5 291		'	8 165
Guyana	•	245		•	245					1					1		•			1

(thousand dollars)

	Total	59 523	-983	_	314	15 893	25	52 375		258 692		22 776	4 536	1 238	45 388	138		194	- 1	52 244	19 753	12 842	21	159 130		175 185
	Bilaterals, Trust Funds and Others ³	•	-3 844	•	•	,	•	43 239			-1			'	8 244	1	Ī	,		Q	45	•	•	8 280	0	151 649
2008⁴	SO B Tr ar	7 419	•	•	,	1	7	' -		7 485 123 739	-1	,		,	•	1		194	2	,	,	•	•	194	3	5 964
	Relief	50 455	996	-	314	7 236	53	4 945		26 771 100 697	-1	22 776		1 238	37 144	1		,		52 244	19 069	5 797	21	138 288		13 571
	Develop- ment	1 649	1 894	•	,	8 658	•	4 191		26 771	-1		4 536	'	•	138		'		,	639	7 045	1	12 358		4 001
	Total	21 742	22 976	32	112	7 5 9 7	34	20 223		178 219		13 285	4 251	826	12 974	516	1 700	497	<u>'</u>	69 993	6 481	6 532	1	117.065		108 124
	Bilaterals, Trust Funds and Others ³	•	17 262	•	,	'	'	13 934		98 793	-1	9	2 684	· '	29	1	c	ٔ ۲	,	C	69	'	•	2818	2	126 769
2007	SO I		•	•	'	1	17	- 198		473	-1	,	٠	,	٠	1	000	497	2	,	,	'	•	1 736	8	1 157
	Relief	10 542	1 445	32	112	5 226	17	4 474	ì	48 776	-1	13 278		826	12 915	1	017	,	1	69 993	2 868	2 033	•	102 383	200	-13 207
	Develop- ment	11 200	4 269	•	'	2 371	•	1816		30 177	-1	,	1 568	'	٠	516		' '		,	3 544	4 499	1	10 128	2	-6 594
	Total	14 687	1 922	1	1	10 416	856	1 352		71 984		10 411	1 501	384	7 271	200	0000	1 265	-	36 625	1 036	7 891	111	01 333		233 601
	Bilaterals	•	•	•	•	,					-1		•	,	1 420	,		7 090		,	,	•	•	4310	2	76
2006	SO		,	•	,	,	575	- 608		1 202	-1			,	•		7	1265	-	,	,	•	1	15 783	3	7666
	Relief	9 938	1 134	•	,	2777	281	0 '		46 339	-1	10 411	112	384	5 851	1	000	0000	1	36 625	110	649	78	61 150	3	30.261
	Develop- ment	4 748	788	•	•	7 639		1351	3	24 442	-1		1 389	'	•	200		' '		,	926	7 241	33	10.090		2000
	Total	21 473	3 643	1	1	9 082	1	4 309	9	73 480		11 330	4 452	763	28 940	409		2 326	16	24 432	3 900	7 514	34	84 116	2	120 001
	Bilaterals Total	•	,	•	•	•					-1		•	,	10 013		Ī	' '		,	,	•	•	10.013		CT N 71-
2002	SO B	302	•	٠	,	•		159	<u>.</u>	461	-1	,		,	374	٠		- 326	1	,	1	,	1	2 699		32
	Relief	13 520	2112	٠	,	2 255		1 103		41 188	CA	11 330		763	18 553	∞		' '	7	24 432	! ' !	527	1	55 679	030	9888
	Develop- ment	7 651	1 530	٠	,	6 828		3 207	1	31 831	ORTH AFR	,	4 452	! '	٠	402		' '	Ç		3 900	8869	34	15 774		-5 472
	, -	Haiti	Honduras	Jamaica	Mexico	Nicaragua	Panama	Peru Other Regional Expenditure		TOTAL REGION	MIDDLE EAST AND NORTH AFRICA	Algeria	Eavot	Iran	lraq*	Jordan	9 9 9	Libva	Morocco	Occupied Palestinian Territory	Syrian Arab Republic	Yemen	Other Regional Expenditure	TOTAL REGION		OTHER 2

Excludes programme support and administrative costs.

(*) Including funds from the United Nations Security Council Resolution 986, "Oil-for-food" Agreement.

² Operational Expenses includes General Fund, Special Accounts and Trust Funds that cannot be apportioned by project/operation, which are cumulated under the column Total' (2004-2006).

³ Includes all Expenses for Bilaterals, Trust Funds, General Fund and Special Accounts.

^{4 2008} Expenses presented according to International Public Sector Accounting Standards (IPSAS) are not comparable to 2007 and previous years, where WFP applied the United Nations System Accounting Standards (UNSAS) Negative figures represent financial adjustments.

Donor	Total	Development	Emergency	IRA	PRRO	so	Others*
AFRICAN DEVELOPMENT BANK	2 000		1 000		1 000		
ANDORRA	58		10				48
ARGENTINA	100				100		
AUSTRALIA	112 132	7 005	14 411	9 590	60 720	4 244	16 162
AUSTRIA	3 935		899		3 037		
BANGLADESH	7 187	7 187					
BELGIUM	24 784	696	996	1 253	18 955	1 393	1 491
BHUTAN	5						5
BOLIVIA	233						233
BOTSWANA	151				151		
BRAZIL	1 441				200		1 241
BULGARIA	15						15
BURKINA FASO	1 857	581	1 276				
BURUNDI	2 431				2 431		
CAMBODIA	2 164				2 164		
CANADA	275 392	51 965	36 122	10 381	168 405	7 394	1 127
CHINA	9 576	2 000		17	7 500		58
COLOMBIA	1 103				1 000		103
CONGO	800				800		
CROATIA	62				50		12
CUBA	74						74
CYPRUS	200	200					
CZECH REPUBLIC	817	155	57		605		
DENMARK	56 544	33 827	4 082		9 118	2 972	6 545
ECUADOR	248						248
EGYPT	1 211	602			237		372
EL SALVADOR	200						200
ESTONIA	242		41		121		80
EUR. COMMISSION	355 435	17 494	155 412		150 820	30 036	1 673
FAROE ISLANDS	30						30
FINLAND	28 257	9 077	5 492	621	12 127	939	
FRANCE	40 878	2 186	4 603	503	30 295	756	2 535
GERMANY	100 479	31 632	7 101		57 728	1 295	2 723
GHANA	4 550		4 550				
GREECE	8 613	300	2 327	1	5 985		
GUINEA	59	59					
HAITI	975				975		
HOLY SEE	10						10
HONDURAS	520	67					453
HUNGARY	65						65
ICELAND	2 104	1 603		1			500
INDIA	17 130	3 573			12 041		1 516
INDONESIA	2 000				2 000		
INTERN. ORGANIZAT. FOR MIGRA	TION 43				43		
IRAQ	40 000		40 000				
IRELAND	39 820		6 612	2 327	20 434	5 151	5 296
ISRAEL	30						30
ITALY	103 348	27 267	16 125		36 018	1 308	22 631
JAPAN	177 900	21 233	47 593	817	106 351		1 905
JORDAN	89	42					47
KENYA	6 036	1 286	4 750				
KOREA, REPUBLIC OF	2 601		900		1 501		200

Donor	Total	Development	Emergency	IRA	PRRO	SO	Others*
LIECHTENSTEIN	303			96	206		
LITHUANIA	27		27				
LUXEMBOURG	14 276	3 549	1 082		5 113	837	3 694
MADAGASCAR	2 411	2 408					3
MALAWI	539				539		
MALAYSIA	4			4			
MALI	176	176					
MAURITANIA	1 237	1 230					8
MEXICO	50				50		
MONACO	157	79			79		
MOZAMBIQUE	105				105		
NEPAL	16 200				16 200		
NETHERLANDS	117 435	2 247	19 428	4 944	80 569	10 248	
NEW ZEALAND	14 069	4 080	2 030	2	2 654		5 303
NICARAGUA	25						25
NORWAY	53 466	9 744	7 171	9 813	25 449	1 289	
OPEC FUND	2 437	90	1 000		1 347		
PAKISTAN	1 925				1 876		50
PANAMA	22						22
PERU	317				20		297
POLAND	1 164				964		200
PORTUGAL	111						111
PRIVATE DONORS**	143 752	27 084	11 837		15 669	3 215	85 946
ROMANIA	301				301		
RUSSIAN FEDERATION	15 000	5 000	2 500		7 500		
SAUDI ARABIA	503 753	1 022	944		1 786		500 000
SINGAPORE	2			2			
SLOVAKIA	72				57		15
SLOVENIA	135		33		103		
SOUTH AFRICA	315		175		140		
SPAIN	115 288	18 660	6 616	13 243	22 686	4 353	49 730
SRI LANKA	11						11
SWEDEN	81 673		21 467	3 814	42 890	741	12 762
SWITZERLAND	45 668	2 295	11 627	1 837	23 704	2 918	3 286
SYRIAN ARAB REPUBLIC	63						63
THAILAND	138				20		118
TURKEY	4 100		1 700		2 400		
TIMOR-LESTE	350				350		
UNITED KINGDOM	171 050	3 072	34 652	223	105 606	22 508	4 990
UNITED STATES OF AMERICA	2 066 286	96 502	812 912		1 133 157	22 190	1 525
UN CERF COMMON FUNDS	2 000 200	70 302	0.27.2		55 .57	22 .70	. 525
AND AGENCIES	217 405	2 088	57 087	16	103 110	45 801	9 303
UNITED ARAB EMIRATES	50	2 000	50		.05	.5 00 .	7 5 6 5
UNITED REPUBLIC OF TANZANIA	94						94
VENEZUELA	750				750		
WORLD BANK	11 143	6 850			1 900	2 393	
ZAMBIA, REPUBLIC OF	2 030	0 030			2 030	2373	
Entition in the ODEIC OF	2 030				2 030		
GRAND TOTAL	5 041 818	406 213	1 346 697	59 506	2 312 240	171 980	745 182
Bilateral Contributions	3 0 - 1 0 10	700 213	1 3-10 057	33 300	2 3 12 270	17 1 300	136 727

All figures are based on data from the Resource Mobilization System (RMS) and donor contribution year 2008.

* Others: contributions to Trust Funds, Special Accounts, and the General Fund.

** Private contributions do not include extraordinary gifts in kind such as advertising.

Member States 2008 Member States 2009 Algeria Angola Australia Australia **Belgium Belgium** Brazil Burundi Canada **Burundi Cape Verde** Canada **Cape Verde** Colombia Cuba China **Democratic Republic of the Congo** Colombia Cuba **Finland** Germany **Czech Republic** Guinea **Democratic Republic of the Congo** Haiti Denmark India **Egypt** Indonesia Germany Iran, Islamic Republic of Guatemala Italy Guinea Haiti Japan Kuwait India Mexico Iran, Islamic Republic of **Netherlands** Japan Norway Kuwait **Netherlands Pakistan** Peru Norway **Philippines** Pakistan **Russian Federation** Peru Slovenia **Philippines** Sudan **Russian Federation** Sweden Slovenia **Thailand** Sudan Ukraine Sweden Switzerland **United Kingdom United Republic of Tanzania Thailand United States of America United Kingdom** Zambia **United States of America**

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CAP	Consolidated Appeals Process	ISC	indirect support costs
CERF	Central Emergency Response Fund	LDC	least-developed country
CFSA	crop and food supply assessment	LIFDC	low-income food-deficit country
СР	country programme	MERET	Managing Environmental Resources Better to Enable Transitions to Sustainable Livelihoods
DEV	development project	NGO	non-governmental organisation
DSC	direct support costs	P4P	Purchase for Progress
EMOP	emergency operation	PRRO	protracted relief and recovery operation
ER	Enhancing Resilience	SO	special operation
FAO	Food and Agriculture Organization of the United Nations	UNHAS	United Nations Humanitarian Air Service
ICT	information and communication technology	UNHCR	Office of the United Nations High Commissioner for Refugees
IDP	internally displaced person	UNICEF	United Nations Children's Fund
IRA	Immediate Response Account	VAM	vulnerability analysis and mapping

General notes

- All monetary values are in United States dollars, unless otherwise stated.
- One billion equals 1,000 million.
- All quantities of food are in metric tons (mt) unless otherwise specified.
- Direct expenditures include food, external transport, LTSH, DSC and ODOC components, but exclude ISC.
- In some tables, totals are rounded and so may not add up exactly.
- LIFDCs include all food-deficit (net cereal-importing) countries with a per capita income below the historical ceiling used by the World Bank to determine eligibility for International Development Association (IDA) assistance and for 20-year International Bank for Reconstruction and Development (IBRD) terms; the designation LIFDC is applied to countries included in the World Bank categories I and II. The historical ceiling of per capita gross national product (GNP) for 2005, based on the World Bank Atlas method, is \$1,675. In 2007, 82 countries were classified by FAO as LIFDCs.
- Three criteria are used to identify LDCs, as proposed by the United Nations Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States (UN-OHRLLS) Committee for Development Policy: i) *low-income* based on a three-year estimate of gross national income (GNI): per capita under \$750 for inclusion, above \$900 for graduation; ii) *human resource weakness* involving a composite human assets index (HAI) of nutrition, health, education and adult literacy; and iii) *economic vulnerability*, involving a composite economic vulnerability index of agricultural production, exports of goods and services, manufacture share in GDP, merchandise export concentration, handicap of economic smallness and percentage of population displaced by natural disasters.

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World Food Programme

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