

## OPERATION EVALUATION

Honduras, Country Programme 20240, Mid Term  
Evaluation from July 2011-May 2014

### **Management Response**

October 2014



**World Food Programme**

Management response cleared by:

Country Director: Pasqualina di Sirio/ 24 October 2014

## Detailed responses to evaluation recommendations

Evaluation Recommendations  (for detailed descriptions, refer to the Recommendation section in the report)	Management  <b>Accepted, partially accepted</b> or <b>not accepted</b> and COMMENT on the Recommendation, providing clear reasoning for partially accepted and not accepted	Management - Action to be taken			
		Action	Responsible CO unit	Timeframe	Further funding required (Y or N)
<b>Recommendation 1:</b>  Undertake actions to step up on resource availability by building evidence and disseminate results of CP activities among private sector entities, which preferably should be planned for in a communication plan;	Accepted	CO communication strategy will be updated. CP's good practices and evidences will be collected and disseminate among private sector entities, donors, and national authorities.	Public relation and resource mobilization Unit along with Programme Unit will be involved in this activity-	From January 2015	N
<b>Recommendation 2:</b>  Identify, documenting and replicate good practices;	Accepted	As part of the work plan activities lesson learned will be identify and documented through field assessments.	Programme	Annually starting in March 2015	Y

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<b>Recommendation 3:</b>  Support institutional strengthening of the ICF in collaboration with FAO and PNUMA (CP3)	Partially accepted.  FAO is working in Honduras. PNUMA is not based in Honduras.	WFP will continue to reinforce the institutional capacity of ICF through their involvement in the capacity development training plan, already set up with U-ESNACIFOR and UNAH.  Coordination and synergy plan will be developed with FAO to strengthen the ICF technical capacity	Programme	2015-16	Y
<b>Recommendation 4:</b>  Expand the number of days that school meals are provided to 200 per school calendar year (CP1)	Accepted.  Based on the government educational policy the number of school days were increased under the CP1 in 2014 following discussions with government counterpart	A budget revision was submitted. That BR included the increase in the number of days up to 200.	Programme	-2014-2015	Y
<b>Recommendation 5:</b>  Align the CP's procurement policy to Honduras' national strategy related to local purchases, whilst defining in the formal agreement with Honduras a ceiling related to the max amount that prices through local purchases could surpass the international food	Accepted, provided that WFP internal regulations will allow so.	CO is processing the BR for CP1 where it will be stated that local purchases are a priority to align CP1 to National school feeding programme. With the approval of the BR the CO will be in a position to prioritize local purchases versus internationals and establish a ceiling together with Government to stay within when buying locally.	Programme	From March 2015	N

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prices.					
<b>Recommendation 6:</b>  Strengthen school communities (teachers, parents, neighbors, authorities), for example by working together on plans for school improvements (CP1).	Accepted.  The SFP has strong community participation and ownership, strong social audit and accountability. The participation of teachers, parents, neighbors, and local authorities will be reinforced.	Training support will be provided to schoolteachers and parents' associations to increase the knowledge on nutrition, food management, logistics and audit. This process will increase accountability and institutional strengthening  Work plans will be prepared in coordination with the Municipality education committees and partners at district level to implement monitoring project activities. The results will improve decision-making processes for programming, project review, and make changes when needed. All the process will be coordinated with local partners, such as local authorities, NGOs and parents.	Programme	Annually starting from February 2015	N
<b>Recommendation 7:</b>  Develop strategies and actions for the involvement of fathers in	Accepted:  In component 2, gender was a key element in training plans and capacity development of the	Both men and women were encouraged to receive training in Nutrition, health and hygiene.	Programme	2015	N

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caregiving and feeding of children (CP2)	counterpart's staff. During gender and protection workshops held with technical staff and counterparts, a special effort was made to increase men's participation.	Special efforts will be made to increase men's participation in trainings on caregiving.			
<b>Recommendation 8:</b>  Include municipal authorities among beneficiaries of capacity strengthening activities (all components).	Accepted.	The participation of local authorities will be strengthened through training and a more active involvement on local purchase of food (CP1 ) and the implementation of food and C&V activities.	Programme	From January 2015	Y
<b>Recommendation 9:</b>  WFP to develop closer relationship with AIN-C to become familiarized with AIN-C's strategies and tools and to exchange experiences (CP2)	Accepted.	The closer relationship of CP2 with AIN-C will be maintained and reinforced by involving them since planning phase to implementation and monitoring in those communities where AIN-C has been established.-	Programme	From March 2015	N
<b>Recommendation 10</b>  Develop synergies between CP and P4P initiatives in the Dry Corridor	Accepted	P4P comes to an end in October 2014 reason for which no formal synergies can be established. The modality of local purchase, though, will be pursued and linked up with activities of Component CP1.	Programme/ Procurement	From November 2014	Y

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<b>Recommendation 11</b>  Develop a study looking into sufficiency of human and physical resources in the CO, taking into account the possible impact of changes in CP1 that the national Government is implementing	Accepted.  A staffing review was undertaken by HQ, considering this recommendation.	CO is implementing the staffing review.	HHRR	Starting end of 2014	Y
<b>Recommendation 12</b>  Related to the continuation of the CP beyond 2016, determine additional costs of school feeding activities in assisted schools, in view of the extended duration of school days and the inclusion of perishable food items. (CP1)	Partially accepted.	This will depend on the transition of national SF from WFP to Government which in principle will include CP1 too. In other words, this will be determined during the next UNDAF programmatic cycle.	CD,  Programme and Finance	From February 2015	Y
<b>Recommendation 13</b>  To consider for the continuation after the current CP to involve households benefiting from CP2 in (WFP or GoH) asset building activities to decrease their vulnerability when their children phase out from the nutritional n	accepted	Stronger links with the community groups and health officials will be pursued through community volunteers who will be trained in various themes directly supporting the achievement of results of the MCHN programme	Programme	From February 2015	Y

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assistance (>2)					
<b>Recommendation 14</b>  Undertake a gender assessment in assisted communities to allow for an enhanced and field-reality based gender approach for future programming	Accepted  Gender equity and protection principles are crosscutting issues in the CP. The country project planning and monitoring system included gender sensitive actions identified through a gender marker exercise, protection tools, and the Gender and Human Rights interagency team. UN Women was involved and raised awareness on the gender perspective	In order to ensure gender equity, a gender assessment will be implemented in assisted communities during the programme's implementation. Gender indicators will be included in post distribution monitoring (PDM) and the annual project assessments.	Programme	April 2015	Y
<b>Recommendation 15</b>  Undertake a cuasi-experimental impact evaluation to provide evidence on effectiveness of CP activities, establishing baselines and using data of comparison groups (all components)	Accepted, understanding that 'impact' is to be read as 'outcome'  Basic inputs have been provided through programme baselines and the present mid-term review.	Based on baseline survey and mid-term review, propose adjustments, cuasi-experimental impact evaluation will be implemented to provide evidence on effectiveness of CP activities.	Programme-M&E Unit		N



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<b>Recommendation 16</b>  To plan for the continuation of the CP beyond 2016, by undertaking a pilot exercise to attend pre-school children >2 , who currently are not attended through nutritional nor school feeding activities.	Accepted	Review of the sector will be undertaken together with Ministry of Education and First Lady Office		From February 2015	Y
<b>Recommendation 17</b>  Study the perception of beneficiaries with regards to the way freed resources (in consequence of WFP's assistance) are spent.	Accepted	A systematic process to monitor beneficiaries' - women's, men's, girls' and boys' - perceptions will be established in Honduras CO-  That system focuses on beneficiary access to, use of and satisfaction with outputs by seeking feedback directly from the women, men and children who are the target group for an operation. The system will use a	Programme-M&E Unit	From May 2015 onwards	Y

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		more participatory approach and a variety of techniques and data collection methods. All those participatory techniques will be validated at CO level.-			
<b>Recommendation 18</b>  It is not considered convenient providing response through the distribution of vouchers that can be exchanged for food in the CP, primarily as Honduras lacks experience with this modality and also in view of the fact that households live in areas where climatic conditions limit access to food.	Not Accepted	Coinciding with the evaluation, a short voucher pilot was undertaken in response to the coffee rust.  The WFP internal review that was undertaken after the pilot evaluated the experience as very positive in terms of food availability on the local market and WFP capacities. Consequently, it was decided to include C&V in a proposed CP Budget Revision	Programme  Finance	From June 2015	Y