

OPERATION EVALUATION

SENEGAL, Country Programme Senegal, CP
200249, Mid-term evaluation of WFP Country
Programme (2012-2016)

Management Response

[Mars, 2016]



World Food Programme

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Management response cleared by:

Country Director: Jihan JACOBUCCI/March 15, 2016

Detailed responses to evaluation recommendations

| Evaluation Recommendations | Management | Management - Action to be taken | | | |
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| | Accepted, partially accepted or not accepted and COMMENT on the Recommendation, providing clear reasoning for partially accepted and not accepted | Action | Responsible CO unit | Timeframe | Further funding required (Y or N) |
| Recommandation 1. Dimensionner le budget prévisionnel du prochain PP sur la base des tendances passées et des perspectives réelles de financement. | Accepted | Discussions ongoing with the Regional bureau for a Budget revision (extension in time and possibly in size) to prepare a new CP for 2017. The new CP consider the review of all activities and refocus as per the recommendations of the CP evaluation. Resource Based Planning tools will be used to plan new CP design. | CD/PROGR AMME | July 2016 to end of 2017 | N |
| Recommandation 2: Réduire la couverture géographique du PP et renforcer les synergies entre composantes : identifier les départements prioritaires sur la base d'une analyse intégrée et tendancielle des problèmes structurels en y intégrant une analyse de la problématique genre ; définir les partenariats dès la conception pour permettre une approche intégrée de la résilience, la promotion d'activités sensibles à la | Accepted | Discussions are ongoing with the government to undertake an ICA which will help understand trends based on the results of the various food security assessments since 2010 till 2016. Convergence of nutrition specific and nutrition sensitive activities, and implementation of multi sectoral approach will be the key driving principles of WFP intervention in Senegal. Also the reduction of geographical coverage will aim at making the best use of available resources by targeting the | CD/PROGR AMME/RB D | May 2016 to end of 2017 | Y Funding for gender sensitive approach analysis |

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| nutrition et la fourniture d'activités et intrants complémentaires. | | <p>most vulnerable populations only to ensure acceptable programme's coverage (90%).</p> <p>Based on resource availability, the CO will hire a consultant to perform a gender sensitive approach analysis.</p> | | | |
| <p>Recommandation 3: Mettre davantage l'accent sur le renforcement de capacité, le transfert des responsabilités et l'assise locale des actions : développer un plan global et stratégique de renforcement des capacités ; établir un comité de pilotage ; intégrer les actions dans les plans locaux de développement ; appuyer les structures nationales de nutrition/santé dans l'élaboration de directives en matière d'assistance alimentaire ; et appuyer la contrepartie nationale dans le S-E et la validation du plan de transition des cantines scolaires.</p> | Accepted | <p>CO will carry out a diagnostic study of the current capacities in the country and identify needs for capacity development activities. This study will also spell out the different capacity building activities with the different central and decentralized government structures as well as a transition and hand over plan.</p> <p>For the school meals, a SABER review will be organized in 2016 to take into account all elements of recommendation 3. This review will be organized during operational planning workshop of</p> | CD/PROG | Novembre 2016 to Mars 2017 | Y |

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| | | transition plan with Brazil Center of Excellence in July 2016 | | | |
| Recommandation 4 : Ancrer les achats de produits alimentaires locaux, y compris les aliments fortifiés, dans l'orientation stratégique du prochain programme : budgétiser les activités de renforcement des organisations paysannes et autres groupements d'intérêt économique (GIE) dans le prochain PP. | Accepted | Capacity building for farmer's organizations and Economic Imitative Groups will be budgeted in the new CP. Local procurement will be enhanced as well as capacity building for food fortification using local agricultural products. Food fortification should be linked then to other projects such cereals banks, school feeding, malnutrition prevention etc...An evaluation of the piloted food fortification projects of 3 EIG will be undertaken and lessons learnt will provide recommendations for future food fortification projects for the design of the new CP | CD/PROG/ PROC PAA /HQ | Novembre 2016 to Mars 2017 | Y for evaluation |
| Recommandation 5. : Poursuivre les efforts dans la mise en place d'un système de suivi-évaluation axé sur les résultats. | Accepted | Elaborate M&E strategy and ensure capacity building of WFP partners especially the government counterparts in RBM and M&E. | M&E | During the first semester in 2016 then update yearly | N |

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| | | | | during the new CP | |
| Recommandation 6 : Opérer une réorganisation stratégique des ressources humaines et revoir l'organisation interne du BP et des sous-bureaux | Accepted | Strategic analysis of current and future staffing structure of the CO and reorganization of the sub-offices as the new CP or future Country Strategy | Management/HR/RBD | Before the end of 2016 | N |
| Recommandation 7 : Composante 1 - Adopter une planification pluriannuelle, consolider les activités déjà menées et rationaliser les partenariats en matière de développement rural et réduction des risques de catastrophes. | Accepted | <p>Embark on multi-year projects and funding and elaboration of multi-year field level agreements based on available resources. The programme will focus on the same areas jointly prioritised by the government and partners during the whole CP, specific criteria will include synergies with WFP activities, strong partnerships, with UN agencies and NGOs...etc.</p> <p>The number of rural development partners will be reduced and/or consolidated including stronger partnerships with strategic actors such as PADAER, PASA, P2RS, BAMTAARE, PAFA.</p> | PROG | First quarter 2017 | N |

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| | | <p>The activities implemented will be:</p> <ul style="list-style-type: none"> - R4 initiative expansion to Fatick and Kaolack - FFA on the basis of partnerships with JICA and other WFP's activities such as school meals - The study on the BCV and VSS will give us a direction for the continuation of these activities in the next country programme | | | |
| Recommandation 8 : Composante 2 – Appuyer une programmation sensible à la nutrition. | Accepted | <p>Nutrition sensitive programming will be mainstreamed in all WFP activities.</p> <p>An analysis of underlying causes of undernutrition at household and community level will be done in order to identify the most relevant entry points for WFP's nutrition sensitive programming. CO will conduct a NCA-like studies. A nutrition objective will be included in the design of Nutrition sensitive food assistance, as well as appropriate indicators</p> | PROG | July 2016 to March 2017 | Y for NCA study and analysis |

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| | | to assess to which extent food assistance has responded to be identified cause of undernutrition. | | | |
| Recommandation 9 : Composante 3 – Capitaliser les résultats des initiatives/projets pilotes en cours : mener une évaluation indépendante combinée pour limiter les coûts et en augmenter l’efficacité ; intégrer les leçons apprises dans le cadre d’une extension de six à douze mois du PP en cours. | Accepted | <p>The lessons learnt from evaluations/reviews planned in 2016 will be used for the extension in time of CP and the design of the new CP.</p> <p>Evaluations and reviews scheduled in the first semester 2016:</p> <ul style="list-style-type: none"> - Impact evaluation of 4R - Evaluation of VSS/BCV - Evaluation of PAA - Study of School feeding cost investment and National Cost Assessment (NCA) - Review of CBT in school feeding - Review of pilot community farms for school feeding | PROG/RBD/HQ | March 2016 to June 2016 | Y for reviews |