Yemen – World Food Programme
Country Programme Evaluation
Summary Terms of Reference

Introduction
The WFP Yemen Country Portfolio Evaluation (CPE) encompasses the entirety of WFP’s programme-related activities during the 2005–2010 period. It will evaluate the portfolio’s alignment with and support to national priorities, the strategic choices and prioritization made in the design of the portfolio, and the performance and results of the portfolio as a whole. The evaluation exercise provides insights to assist in making evidence-based and strategic decisions about positioning WFP in a country, forming strategic partnerships, and in operations design and implementation.

This CPE is timed to provide preliminary results and observations for the WFP Yemen design of its new Country Programme and overall findings and recommendations in the design of the Country Strategy document. The CPE also precedes the finalization of a new UNDAF, for which the results will be relevant, and coincides with the roll-out of the fourth National Development Plan (2011-2015).

Since 2005, WFP Yemen has implemented 12 operations with 4 of those operations still ongoing in January 2011 (in addition a new PRRO began implementation in January 2011). These include emergency response operations (EMOPS), relief and recovery operations (PRROs), development programmes (DEV / CP), and one special operation (SO) building logistics capacity. The actual expenditure of WFP operations over this five year period was approximately USD 150 million (USD 280 million budgeted) with some operational budget continuing into 2011.

Evaluation questions
The CPE addresses the three key questions below. Collectively, the questions and sub-questions aim to highlight the key lessons from the WFP country presence and performance and will inform future strategic and operational decisions.

1. To what extent has the WFP portfolio been aligned with national priorities and needs? Including...
   - to what extent its main objectives and related activities have been in line with the country’s humanitarian and developmental needs, priorities and capacities?
   - to what extent its objectives and related activities have been harmonized and coordinated with those of partners (multilateral, bilateral and NGOs), reflecting also the extent to which harmonization and coordination was possible given the implementation environment?
   - whether there have been trade-offs between aligning with national strategies on one hand and with WFP’s mission, strategic plans and corporate policies on the other hand?

2. To what extent has WFP made strategic choices in planning and implementing its portfolio? Including...
   - its analysis of the national hunger, food security and nutrition issues, or used existing analyses to understand the key hunger challenges in the country?
   - the contribution to placing food security issues on the national agenda, to developing related national or partner strategies and to developing national capacity on these issues?
   - its position as a strategic partner for the government, multilateral, bilateral and NGO partners and in which specific areas?

3. What are the results and overall performance of the WFP portfolio? Including...
   - the relevance to the needs of the people?
   - the level of efficiency, effectiveness, impact and sustainability of the main WFP programme activities and explanations for these results (including factors beyond WFP’s control)?
   - the level of synergy and multiplying effect between similar activities in different operations and between the various main activities regardless of the operations?
   - the level of synergies and multiplying opportunities with partners (multilateral, bilateral and NGOs) at operational level?
The evaluation team

The evaluation is being implemented by an independent evaluation team contracted by WFP’s Rome headquarters. The evaluation team consists of the following members:

1. Dr. Max Goldensohn – evaluation team leader and food security specialist
2. Dr. Abdel el –Serouri – public health and nutrition specialist
3. Ms. Jamila Rajaa – social protection and gender specialist
4. Mr. Franklin Gregory – education specialist

Deliverables

The evaluation is being implemented between January and June 2011. The fieldwork for the evaluation will take place from February 20th, 2011 until March 13th, 2011, and will cover all regions of Yemen where WFP has been working. There will be a debriefing session in Sana’a at the end of the fieldwork phase.

Timetable of key evaluation team deliverables:

<table>
<thead>
<tr>
<th>Deliverables</th>
<th>Date</th>
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<tbody>
<tr>
<td>Inception report</td>
<td>18th February 2011</td>
</tr>
<tr>
<td>Aide memoire and presentation</td>
<td>12/13th March 2011</td>
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<tr>
<td>Draft evaluation report</td>
<td>22nd April 2011</td>
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<tr>
<td>Final evaluation report</td>
<td>20th May 2011</td>
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WFP Yemen welcomes and encourages your participation in this evaluation. The final results will be used by WFP management to improve its delivery of food assistance interventions in Yemen.

Please contact the WFP evaluation focal points, Yukako Sato (yukako.sato@wfp.org) or Ross Smith (ross.smith@wfp.org) with any questions or comments.