Evaluation Terms of Reference



<u>SUMMARY</u> TERMS OF REFERENCE INDONESIA : AN EVALUATION OF WFP'S PORTFOLIO (2009-2013)

Country Portfolio Evaluations (CPE) cover the entirety of WFP activities during a specific period. They evaluate the performance and results of the portfolio as a whole and provide evaluation insights to make evidence-based decisions about positioning WFP in a country and about strategic partnerships, programme design and implementation. CPEs help Country Offices in the preparation of Country Strategies and provide lessons that can be used in the design of new operations.

Rationale, Objectives and main users

In consultation with the Regional Bureau, Indonesia had been selected by the Office of Evaluation (OEV) as part as an on-going series of CPEs. Indonesia is a Middle Income Country (MIC) and it is anticipated that the evaluation will generate lessons about WFP's role in MIC countries. The CPE findings will inform WFP Indonesia for their next Country Programme and second Country Strategy.

The evaluation has the dual objectives of i) assessing and reporting on the performance and results of the country portfolio (Accountability), and ii) determining the reasons for observed success/failure to draw lessons and inform strategic and operational decision-making (Learning).

The intended main users and stakeholders of the evaluation include the WFP Country Office, WFP Regional Bureau given its role in providing strategic guidance, Government of Indonesia – one of the donor to the portfolio, WFP Senior management and relevant technical units, UN country team and the Executive Board.

Subject and Scope of the Evaluation

The 2009-2013 evaluation period covers a total of five operations, including a three-

month Emergency Operation and two Special Operations – those three operations will not be the heart of the CPE.

The portfolio evaluation will focus on:

- The Protracted and Relief Operation (PRRO 100692) – Assistance for recovery and Nutrition Rehabilitation, which started in May 2008 and ended in December 2011;
- The on-going Country Programme (CP 200245) – focusing on assistance through capacity development, which started in January 2012 and is planned to end in December 2015 ;

Based on the latest available information of the priority of the Indonesian authorities, the evaluation will also review the 2011-2015 Country Strategy Document and its three strategic priorities to strenghten the Indonesian capacity.

The evaluation will particularly look at the capacity building element of the portfolio in a MIC environment.

Key Evaluation Questions

The evaluation will address the following three key questions:

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Question 1: To which extent have the Country Strategy and the portfolio been aligned (with people's needs, the government's policies, other partners strategies, etc.) and strategically positioned ?

Question 2: What have been the factors and quality of strategic decision making ?

Question 3: What have been the performance and results of the WFP portfolio ?

Collectively, the questions will highlight the key lessons from the WFP country presence and performance in the MIC context of Indonesia.

Methodology

The evaluation methodology will employ relevant internationally agreed evaluation criteria including those of relevance, coherence, efficiency, effectiveness and sustainability.

The methodology will demonstrate impartiality and absence of biases by relying on a cross-section of information sources and using a mixed methods approach to ensure triangulation of information through a variety of means.

The evaluation team will develop tailored sub questions under each three key questions during the inception phase. Findings related to each key question should be evidencebased.

Roles and Responsibilities

Evaluation Team: The portfolio evaluation will be conducted by a team of independent consultants.

OEV Evaluation Manager: The evaluation is managed by WFP's Office of Evaluation (OEV) with Diane Prioux de Baudimont as the evaluation manager.

WFP Stakeholders: Relevant internal stakeholders (HQ technical units, RB in Bangkok and CO Indonesia) are expected to provide information necessary to the evaluation and to be available for meetings

and interviews. The CO is further expected to facilitate the evaluation team's contacts with external stakeholders in Indonesia, and provide administrative and logistic support during the two in-country missions i.e. the inception and evaluation missions.

Communications

A debriefing session will be held upon completion of the fieldwork, to present preliminary findings and conclusions to WFP stakeholders.

The summary evaluation report will be presented to the WFP Executive Board in early February 2015.

Findings will be actively disseminated and the final evaluation report will be publicly available on WFP's website.

Timing and Key Milestones

Inception Phase: January-March 2014. The evaluation team's briefing takes place in Rome in January, followed by the inception mission in Indonesia (Jakarta) scheduled to take place in February.

Fieldwork Period: The evaluation mission is scheduled to take place in April, and will last for three weeks.

Reporting Phase: May-Oct 2014.

EB Secretariat & Editing : Nov 2014-Jan 2015

EB session: EB.1/2015, February 2015



Full Terms of Reference are available at <u>http://www.wfp.org/evaluation</u> as are all Evaluation Reports and Management Responses.

For more information please contact the WFP Office of Evaluation at: WFP.evaluation@wfp.org