

**Country<sup>1</sup> & Project No.: Cap Verde DEV 200283**

**B/R No.: 2**

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**BUDGET REVISION FOR THE APPROVAL OF REGIONAL DIRECTOR**

	<u>Initials</u>	<u>In Date</u>	<u>Out Date</u>	<u>Reason For Delay</u>
<b><u>ORIGINATOR</u></b>				
Country Office or Regional Bureau on behalf of Country Office	.....	.....	.....	.....
<b><u>CLEARANCE</u></b>				
Project Budget & Programming Officer, RMBP	.....	.....	.....	.....
Chief, RMBP	.....	.....	.....	.....
Chief, OSLT (change in LTSH and/or External Transport)	.....	.....	.....	.....
<b><u>APPROVAL</u></b>				
<input type="checkbox"/> Regional Director	.....	.....	.....	.....

**PROJECT**  
**Start date:** July 2011    **End date:** June 2014    **Extension/Reduction period:** 6 months    **New end date:** December 2014

**Cost (United States dollars)**

	<b>Current Budget</b>	<b>Increase (Decrease)</b>	<b>Revised Budget</b>
Food and Related Costs	US\$ -	US\$ -	US\$ -
Cash and Vouchers and Related Costs	US\$ -	US\$ -	US\$ -
Capacity Development & Augmentation	US\$ 470,000	US\$ 0	US\$ 470,000
DSC	US\$ 1,378,380	US\$ 0	US\$ 1,378,380
ISC	US\$ 129,387	US\$ 0	US\$ 129,387
<b>Total cost to WFP</b>	<b>US\$ 1,977,767</b>	<b>US\$ 0</b>	<b>US\$ 1,977,767</b>

**CHANGES TO:**

**Food Tool**

- MT
- Commodity Value
- External Transport
- LTSH
- ODOC

**C&V Tool**

- C&V Transfers
- C&V Related Costs

- CD&A
- DSC
- Project duration
- Other

**Project Rates**

- LTSH (\$/MT)
- ODOC (\$/MT)
- C&V Related (%)
- DSC (%)

**DISTRIBUTION:**

DED & COO	Director, OSZ	Regional Director
Director, OME	Chief, OSZP	RB Programme Advisor
Director, PGG	Chief, OSZA	RB Programme Assistant
Chief, OSLT	Chief, OSZI	RB Chrono
Chief, RMBP	Programme Officer, RMBP	OM Registry
Country Director	Programming Assistant, RMBP	Liaison Officer, OM @

**NATURE OF THE INCREASE**

<sup>1</sup> If a regional project, please specify the countries concerned.

1. This budget revision is to extend the project in time for six months (July–December 2014), at no additional operational costs, in order to complete the already started activities and to make up for the late start in the implementation of the project as well as to synchronise WFP with other UNJP partners concluding their activities in December 2014 or January 2015.

## **JUSTIFICATION FOR EXTENSION-IN-TIME AND/OR BUDGET INCREASE**

### **Summary of existing project activities**

2. Though WFP operations in Cape Verde ended in 2010, the programme continues to provide technical assistance to the Government in support of a nationally-owned school feeding programme, the first in West Africa.
3. The Government is concerned of economic hardships and risks of rising food prices. Against this backdrop, the Government has requested the United Nations Joint Office in Praia to provide technical support in specific areas to consolidate and strengthen the gains already made towards the transition to a School feeding and Nutrition Programme.
4. Through the ‘One UN’ Joint Office, WFP has been asked to continue providing capacity development to Cape Verde. To this end, a United Nations Joint Programme (UNJP) was designed jointly with the Government and approved in February 2011. The Four-year programme (February 2011- January 2015) brings together WFP, FAO, WHO, and UNICEF to support the transitional process towards the government-managed national school feeding and nutrition programme.
5. WFP’s primary role within UNJP is to provide technical advice to the government towards securing primary school children’s access to a balanced food basket through an efficient and cost-effective school feeding programme (UNJP Objective 1). In addition, in close collaboration with FAO WFP works to identify and promote opportunities to diversify school meals through the inclusion of local produce, in turn generating economic opportunities for local producers (UNJP Objective 2).
6. WFP development project No. 200283 began July 2011 to provide the necessary support towards these UNJP objectives, as well as to then share with other countries in the region the experience of Cape Verde’s transition to a nationally owned and managed programme.
7. WFP is no longer a resident agency but rather provides technical assistance through the Regional Bureau in Dakar and an international Programme Officer posted in Cape Verde since end April 2012. The Programme Officer is integrated into the UNJP office, on the premises of the Cape Verdean Foundation for Education and Social Action (FICASE).
8. The planned rollout of WFP technical assistance as well as that of the wider UNJP was delayed in 2011 due to coordination issues among multiple partners. Early on in 2012, when WFP reinstated its presence with one staff based in Praia, technical assistance focused on strengthening collaboration among ministries in view of a stronger integration of the different components of the UNJP programme. Integration of the components and activities is necessary in order to support the diversification of meals within on-going school feeding activities.

9. As a next step, in 2013 support was provided towards improving implementation of the on-going school meal programme, including technical support to studies and support to national strategies. Specifically, a study on how to improve the cost-efficiency of the programme was implemented and WFP began to work with counterparts on the design of local procurement activities. In addition, the National Strategy for School Feeding was revised and the School Nutrition Programme was drafted into national law.
10. In order to implement the full range of activities planned but delayed by the late start, the Government counterpart FICASE and the UNJP partner agencies requested WFP to extend its participation in the project beyond the initial plan, until June-2014. WFP acknowledged the importance of completing the planned technical support to ensure a successful experience in Cape Verde, and an extension was approved on 10 June 2013 through the first Budget Revision.
11. However, because of the initial delay in 2012, the extension until mid-2014 was not sufficient time to implement the full range of planned activities. The project also faced delays due to time required to build capacity and to negotiate, share and validate studies and processes given the project's complex framework which brings together the UNJP team and the ministries of Education, Health and Rural Development. This extension will allow the completion of some key ongoing activities aimed at strengthening the foundation of a sustainable school feeding programme entirely run by the national government.

### **Conclusion and recommendation of the re-assessment**

12. The government counterpart FICASE and the UNJP partner agencies (including FAO as coordinator of the joint project) have requested WFP to extend its participation for another six months till December 2014 – in line with the timeframe for the UNJP programme which will close in in January 2015 as per the UNJP project cycle (see paragraph 4 above).
13. WFP is the only agency on the ground with extensive experience in school feeding, and as such the continued presence of WFP is considered essential to ensure that activities are properly integrated and optimized in the national programme.
14. The Operation is well funded and balance exists to carry out the remaining tasks.

### **Describe reasons for extension-in-time.**

15. The planned rollout of WFP technical assistance as well as that of the wider UNJP has been delayed. Due to the complex and integrated nature of activities, any delay affects the timeline of the overall programme.
16. WFP only managed to establish a permanent presence in Cape Verde as of end April 2012, to start the implementation of the planned activities.
17. Planned pilot activities through FICASE and UNJP to streamline local procurement, and fresh food products into school canteens began only recently. The second phase of the local procurement pilot was now successful, and is to be streamlined into the school and nutrition programme. This is changing the way the school feeding programme is being managed at the central, municipal, and school level. Training programmes for counterparts on the management of warehouses and canteens will need to be developed and the supervisory role of FICASE will need to be revised. In turn, revision of systems and

manuals will be revised as the programme is rolled out. An analysis of the cost efficiency and comparative advantages of different supply options in Geographic locations will also be developed.

18. Moreover, the transition from a traditional school feeding programme towards a comprehensive school feeding and nutrition programme has increased the complexity of the programme, requiring additional time and support to develop policies and studies and implement reinforced programmes.

Given the budgetary constraints the Government of Cape Verde is facing, WFP has also committed to supporting FICASE to develop a fundraising strategy and to roll out a number of private sector fundraising tools to assure the sustainability of the programme. This work will be done in coordination with the drafting of a legal framework for school nutrition.

### **Purpose of extension**

19. The purpose of the extension is to ensure continued support and capacity development towards a comprehensive and established national school nutrition programme.
20. The extension will not change the strategic focus, implementation modality or expected outcomes of the WFP project. The WFP project remains valid in its entirety and the main reference remains the UNJP document as approved in January 2011. Rather, the annual work plan of 2014 takes in account the delays registered in the previous years and plans for the use of the budget balance. Specifically, WFP will continue providing support the transition from a school feeding programme to a national school nutrition programme, and the integration of locally produced food into canteens. WFP will also finalise the effort that already started to support FICASE in developing fund raising mechanisms towards a sustainable and nationally managed programme.
21. The extension will also allow for the planned joint evaluation of this project which will inform the UNJP team in Cape Verde and the WFP Regional Bureau as per possible follow up actions after the completion of the current project. The plan of work for 2014 is attached providing details of activities to be carried out.

### **Describe changes in modalities of food distribution to beneficiaries.**

22. This project has no food or cash distribution requirements. Rather, the project supports the transfer of knowledge and increased capacity of the national institutions. The WFP project modalities remain as approved in January 2011.

#### **DISTRIBUTION:**

DED & COO

Director, OME

Chief, OSLT

Country Director

OM Registry

Director, PGG

Director, OSZ

Chief, RMBP

Chief, OSZR

Programme Officer, RMBP

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